

APPENDIX F
INSTITUTIONAL ANALYSIS REPORT

Institutional Analysis Report Former Camp Butner

Durham, Granville, and Person Counties, North Carolina

Prepared for:
U.S. Army Engineering and Support Center, Huntsville
Huntsville, Alabama

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Table of Contents

Table of Contentsi

1.0 Purpose of Study F1-1

 1.1 Introduction F1-1

 1.2 Institutional Controls..... F1-1

 1.3 Study Approach..... F1-1

 1.4 Study Overview F1-2

2.0 Institutional Controls..... F2-1

 2.1 Site Background F2-1

 2.1.1 Site Description..... F2-1

 2.1.2 Site History..... F2-3

 2.1.3 Environmental Setting and Ecology..... F2-3

 2.1.4 Archaeology/Historical Resources..... F2-4

 2.2 Methodology F2-5

 2.2.1 Response Strategies..... F2-5

 2.2.2 Analysis Methodology F2-5

 2.3 Scope of Work/Selection Criteria F2-6

 2.3.1 Interview Selection..... F2-6

 2.3.2 Interview Categories F2-6

 2.4 Interview Summary F2-7

 2.4.1 Interview Questions..... F2-7

 2.4.2 Interview Results..... F2-7

3.0 Institutional Control Alternatives F3-1

 3.1 Introduction F3-1

 3.2 Physical Removal F3-1

 3.2.1 Removal and Human Behavior F3-2

 3.2.2 Removal Responsibility F3-2

 3.3 Access Control F3-2

 3.3.1 Signage F3-2

 3.3.2 Fencing..... F3-2

 3.3.3 Land Use Restrictions and Regulatory Control F3-3

 3.3.4 Effectiveness F3-3

 3.3.5 Implementation..... F3-4

 3.3.6 Cost F3-4

 3.3.7 Management, Execution and Support Roles F3-4

3.4	Public Awareness Program	F3-4	
3.4.1	Land Use Controls.....	F3-5	
3.4.2	Notice	F3-5	
3.4.3	Effectiveness	F3-6	
3.4.4	Implementation.....	F3-7	
3.4.5	Cost	F3-8	3-5
3.5	Printed Media	F3-9	
3.5.1	Brochures/Fact Sheet	F3-9	
3.5.2	Newspaper Articles/Interviews	F3-9	
3.5.3	Information Packages for Public Officials.....	F3-10	
3.5.4	Effectiveness	F3-10	
3.5.5	Implementation.....	F3-10	
3.5.6	Cost	F3-11	
3.5.7	Management, Execution, and Support Roles	F3-11	
3.6	Visual and Audio Media Awareness Program	F3-11	F3-9
3.6.1	Video Tapes	F3-11	
3.6.2	Television.....	F3-12	
3.6.3	Radio	F3-12	
3.6.4	Effectiveness	F3-12	
3.6.5	Implementation.....	F3-12	
3.6.6	Cost	F3-13	
3.6.7	Management, Execution, and Support Roles	F3-13	
3.7	Classroom Education and Awareness Program	F3-13	
3.7.1	Ordnance Identification.....	F3-13	
3.7.2	Ordnance Safety	F3-13	
3.7.3	Effectiveness	F3-14	
3.7.4	Implementation.....	F3-14	
3.7.5	Cost	F3-14	
3.7.6	Management, Execution, and Support Roles	F3-14	
3.8	Exhibits/Displays	F3-14	
3.8.1	Effectiveness	F3-14	
3.8.2	Implementation.....	F3-14	
3.8.3	Cost	F3-15	
3.8.4	Management, Execution, and Support Roles	F3-15	
3.9	Internet Website Awareness Program	F3-15	
3.9.1	Effectiveness	F3-15	
3.9.2	Implementation.....	F3-15	
3.9.3	Cost	F3-15	
3.9.4	Management, Execution, and Support Roles	F3-15	
3.10	Ad Hoc Committee Awareness Program	F3-16	
3.10.1	Effectiveness	F3-16	

3.10.2	Implementation.....	F3-16
3.10.3	Cost	F3-16
3.10.4	Management, Execution, and Support Roles	F3-16
3.11	Reverse 911 System	F3-16
3.11.1	Effectiveness	F3-17
3.11.2	Implementation.....	F3-17
3.11.3	Cost	F3-17
3.12	Other Methods of Behavior Modification Through Public Awareness	F3-17
4.0	Recommendations	F4-1
4.1	Introduction	F4-1
4.2	Recommended Alternatives	F4-1
4.2.1	Notification During Permitting	F4-2
4.2.2	Notification During Property Transfer.....	F4-2
4.2.3	Notification on Tax Bills.....	F4-2
4.2.4	Brochure/Fact Sheet.....	F4-2
4.2.5	Newspaper Articles/Interviews	F4-3
4.2.6	Information Packages to Public Officials	F4-3
4.2.7	Visual and Audio Media	F4-3
4.2.8	Classroom Education	F4-3
4.2.9	Ad Hoc Committee.....	F4-4
4.2.10	Reverse 911 System	F4-4
4.2.11	Land Use Restrictions and Regulatory Control	F4-4
4.2.12	Internet Website	F4-4
4.3	Phasing of Alternatives	F4-4
4.4	Alternatives Not Recommended	F4-5
4.4.1	Signs and Fencing	F4-5
4.4.2	Deed Notification/Restriction	F4-5
4.4.3	Exhibit/Display	F4-5
4.5	Cost	F4-5

List of Tables

Table 4-1 - Institutional Control Alternatives	F4-6
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Appendices

Appendix A - Institutional Data Survey Forms
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SECTION 1

INTRODUCTION

1.1 INTRODUCTION

This Institutional Analysis Report was prepared by Parsons for the U.S. Army Engineering and Support Center, Huntsville (USAESCH), under contract number DACA87-95-D-0018. The report is prepared to support the institutional control alternative plans for actions that are included in the former Camp Butner Engineering Evaluation/Cost Analysis (EE/CA). Local and state authorities that will support and exert long-term institutional controls recommended for the former Camp Butner are presented. Each institutional control alternative is described, and the level or degree of support required for each is described.

1.2 INSTITUTIONAL CONTROLS

Institutional controls rely on the existing powers and authorities of government agencies to protect the public at large from ordnance and explosives (OE) risks. Instead of direct removal of the OE from the site, these plans rely on behavior modification and access control strategies to reduce or eliminate OE risk. This analysis documents which government agencies have jurisdiction over the former Camp Butner and assesses their capability and willingness to assert control that would protect the public at large from explosives hazards. This report also documents the mission of the government, corporate, or private landholders of lands containing ordnance to protect citizens from safety hazards under the law.

1.3 STUDY APPROACH

Parsons has prepared this detailed analysis of institutional control alternatives in accordance with guidance developed by the USAESCH. This analysis supports the development of institutional control alternative plans of action known as institutional control strategies. If these strategies are to be successful, the cooperation of local and state authorities and private interests is required. Representatives of local, state and federal government agencies with jurisdiction over the former Camp Butner have been interviewed as to their concern and capability to exercise institutional controls over the property. Other stakeholders have also been identified and interviewed to determine their commitment, interest, and involvement in institutional controls. This study includes outlines of these interviews, discussion of potential control strategies, and recommendations for specific control strategies.

1.4 STUDY OVERVIEW

1.4.1 This study outlines which agencies have jurisdiction over the former Camp Butner and assesses their capabilities and willingness to support and enforce short and long-term institutional control measures. This report is structured as follows:

1.4.2 Section 2.0: summarizes the site background, the institutional control methodology, and interviews with agencies that have site jurisdiction and/or react with current and future land users.

1.4.3 Section 3.0: describes the potential institutional control alternatives. The effectiveness, feasibility, and cost of each alternative is discussed, and management execution, and support roles are defined.

1.4.4 Section 4.0: presents the final institutional control recommendations to reduce the risk of exposure to ordnance.

SECTION 2

DESCRIPTION OF THE SITE AND EXISTING INSTITUTIONAL FRAMEWORK

2.1 SITE BACKGROUND

The former Camp Butner (the Camp) is located in Durham, Granville, and Person Counties, in north central North Carolina. The property is located 15 miles northeast of the City of Durham, North Carolina and is adjacent to Stem, North Carolina. The site consist of all areas previously under the Department of Defense control when the Camp was active from 1942 until 1947.

2.1.1 Site Description

2.1.1.1 The former Camp includes approximately 40,385 acres of land area. The approximate boundary of the Camp is defined by Range Road that, although contiguous, now has multiple names and County designations. The northern and eastern boundary follows County Road 1126. County Road 1728 (continuation of County Road 1126 into Person County) defines the western boundary and continues southward onto Cassam Road. The southern boundary roughly follows Interstate 85. For the purposes of this study, the Camp has been divided into six areas, described below.

2.1.1.2 **Area 1: Cantonment Area and Vicinity.** Area 1 is located in the southeast corner of the former Camp. This area contains the town of Butner North Carolina, and two State hospitals, the John Umstead Hospital, and the Murdock Center. Residential areas and several schools, Butner-Stem Elementary and Middle, are located within the Town of Butner, NC. The remaining portion of the area is wooded. Area 1 is located within Granville County, however it is under the jurisdiction of the State of North Carolina.

2.1.1.3 **Area 2: Ammunition Storage Area and Dump.** Area 2 is a square-shaped area that lies on the southern boundary of Area 4. The area is wooded and located on property controlled by the State of North Carolina Wildlife Resources Commission. A road leading to Holt Reservoir dissects the Area 2. There are no residential homes within the area. Area 2 is located within Granville County, however the property is under the jurisdiction of the State of North Carolina.

2.1.1.4 **Area 3: Grenade Training Ranges.** Area 3 is a square-shaped property located within Area 5. The area is composed of pasture land owned by Umstead Farm, a North Carolina State University Dairy Research farm. Area 3 is located within Granville County, however the property is under the jurisdiction of the State of North Carolina.

2.1.1.5 **Area 4: Ammunition Training Ranges and Impact Areas.** Area 4 composes the northern portion of the former Camp. The majority of the area is in private ownership and is utilized for agricultural purposes. Most tracts in Area 4 are in excess of 200 acres. A large portion of the land is undeveloped and forested. Private residences are located across the area. Timber harvesting is a common practice throughout the area. Approximately 75% of Area 4 is located in Granville County, the remaining portion is located within Person County.

2.1.1.6 **Area 5: Remaining land.** Area 5 composes the southern portion of the site. The majority of the property within the area is under public ownership. Tenants within the area include Umstead Farm, a North Carolina State University Dairy Research farm, Butner Beef Cattle Field Lab, a North Carolina State University Beef Cattle Feed Research farm, four Federal prisons operated by the United States Department of Justice, Federal Bureau of Prisons, and land under the stewardship of the North Carolina Wildlife Resources Commission. Most of this area (95%) is located within Granville County, the remaining portion is located in Durham County. This property is under the jurisdiction of the State of North Carolina.

2.1.1.7 **Area 6: National Guard Training Center.** Area 6 is located in the west central portion of the former Camp. The land is owned by the State of North Carolina National Guard (NCNG) and is utilized as a training center. Approximately 50% of the NCNG property is located within Durham County, and accounts for the majority of the former Camp within the County. The remaining portion of the property is located in Granville County.

Table 2.1 Camp Butner Land Use

Area of Interest (per Final Workplan)	Size (acres)	Current Owner	Current Land Use	Zoning / Future Land Use
1	3,300	Town of Butner	Residential, Institutional	Residential, Institutional
2	7	State of North Carolina	State Forest	State Forest
3	5	State of North Carolina	Agriculture, Forestry	Agriculture, Forestry
4	21,950	Various private land owners	Residential, Forestry, Agriculture	Residential, Forestry, Agriculture
5	10,372	State of North Carolina	Agriculture, Institutional	Agriculture, Institutional
6	4,750	State of North Carolina	NCNG Training Center	NCNG Training Center

2.1.2 Site History

2.1.2.1 The Camp Butner Training Center was established in 1942 and used primarily as a training and cantonment facility. The Camp was first established for the training of infantry divisions and miscellaneous artillery and engineering units. Approximately 15 training ammunition ranges were present. One range encompassed approximately 23,000 acres and was used for live-fire ammunition training. Other ranges included a grenade range, a 1000-inch range, a gas chamber, and flame-thrower training pad. The ordinance used at the Camp included rockets, mortars, grenades, artillery rounds ranging from .22-caliber through 240mm, and various initiating and priming materials used as obstacles and mine field clearing devices. An ammunition storage area was also located on the Camp.

2.1.2.2 In, addition to infantry training, the site was the location of one of the Army's largest general and convalescent hospitals and the War Department's Army Redeployment Center. The Camp was designed to house up to 40,000 troops. Prisoners of War were housed at the Camp in September 1943.

2.1.2.3 On January 31, 1947 the War Department declared Camp Butner excess. At the time, the Federal government was negotiating with the State of North Carolina for a lease on the hospital. On November 3, 1947, the State purchased the hospital and 1,600 acres of the former cantonment area to be used for various projects and agricultural development. The North Carolina National Guard was given 4,750 acres of the former camp for training purposes. Much of the remaining land was sold back to the original owners; however, covenants were placed in the property deeds restricting the use of the land to surface use only.

2.1.2.4 During March 1990, the U.S. Army Corps of Engineers (USACE) conducted a field inspection and archive search to determine the status of the former Camp Butner. Historical inspections reports of restricted areas and dedudding reports were reviewed and numerous interviews were conducted. Findings of the inspection and archive search indicate that ordnance had been found within the former ranges. Fort Bragg explosive ordnance disposal (EOD) has been the responding team. Other findings indicated the largest round used at the Camp was a 155mm projectile, three tear gas chambers existed at the facility and Lighting Lake may have a military trash dump beneath it. Interviews with personnel from the Federal Correctional Institute indicated no reports of ordnance having been found on their facility. A final ownership map of the Camp was obtained showing dedudding operations as of April 6, 1950.

2.1.3 Environmental Setting and Ecology

2.1.3.1 The Camp is located within the Durham Sub-basin. The predominate bedrock formation is Arkosic Sandstone. The sandstone is tan in color, medium to very coarse grained, and contains mica. The sandstone is Triassic Age and is an acidic bedrock material. The site lies within the White Store-Creedmoor soil association and is characterized by gently sloping to moderately steep, moderately well drained (sandy loam) soils with a subsoil of firm clay.

2.1.3.2 The region is characterized by rolling topography with rounded hills and long, low ridges. The undeveloped hills are covered with hardwoods and various pines. The understory is predominantly dogwood, poison ivy, Christmas fern, and Japanese honeysuckle. Lake Butner (the source of potable water for the City of Butner; a.k.a. Holt Reservoir) and adjacent Lightning Lake are located on the south end of the Camp. The Camp also contains several streams and tributaries.

2.1.3.3 The area is subjected to warm, humid summers and mild winters. The lowest mean temperature of 28 °F occurs in January and the highest mean temperature of 90 °F in July. The annual average rainfall is approximately 47 inches with an average monthly rainfall between 3 to 4 inches.

2.1.3.4 The Federal and State agencies identified the following information concerning threatened and endangered species:

- The USFWS lists the bald eagle (*Haliaeetus leucocephalus*) as endangered in Durham and Granville Counties. The dwarf wedgemussel (*Alasmidonta heterodon*) is also listed as endangered by the USFWS in Granville County. There are no federally listed threatened or endangered species in Person County.
- The North Carolina Natural Heritage Program lists the bald eagle (*Haliaeetus leucocephalus*) as endangered in Durham County. The triangle floater (*Alasmidonta undulata*), Atlantic pigtoe (*Fusconaia masoni*), yellow lampmussel (*Lampsilis cariosa*), green floater (*Lasmigona subviridis*), and squawfoot (*Strophitus undulates*) are listed as threatened or endangered in Durham, Granville, and Person Counties. Granville County also lists the dwarf wedgemussel (*Alasmidonta heterodon*), brook floater (*Alasmidonta varicosa*), and the yellow lance (*Elliptio lanceolata*) as threatened or endangered.

2.1.4 Archeological / Historical Resources

2.1.4.1 Camp Butner has been subjected to at least one previous cultural resources survey. In December 1994, Greiner, Inc., of Raleigh, North Carolina (Klein and Brown 1995) conducted an archaeological survey of nine historic farm sites on Camp Butner that had been previously identified by NCNG. This survey indicated that all nine of the resources were potentially eligible for inclusion on the National Register of Historic Places (NRHP). The sites were recorded and assigned state site numbers (31DH619 through 31DH624, 31GV204 through 31GV206). During the survey, two additional historic sites were identified but not assigned site numbers, as they required additional survey work. It was not stated in the report if artifacts were collected. All nine of these sites, as well as the two sites that were not assigned state site numbers, are subject to Federal laws and regulations governing their evaluation and preservation, if necessary. World War II era structures were also noted during the archaeological survey at Camp Butner; however, there is no record of an architectural survey conducted for the facility.

2.2 METHODOLOGY

2.2.1 Response Strategies

2.2.1.1 There are three general categories of response strategies to ordnance remaining on sites formerly used for training and firing practice. These included:

- Removal,
- Access Control, and,
- Behavior Modification.

2.2.1.2 Ideally, identification and removal of all ordnance would always be preferred but this goal is neither technically or financially feasible. Therefore, strategies must be defined to alert the population within and around the site that will be potentially affected by the presence of ordnance and protect them as much as possible from ordnance accidents. These strategies, Access Control and Behavior Modification, may be utilized in conjunction with a removal action or in the absence of a removal action, depending on a variety of evaluation parameters.

2.2.1.3 Access control and behavior modification are defined as institutional control response strategies or institutional controls. These strategies require local cooperation, responsible land-use control, and/or police powers for enforcement. These strategies are inherently non-federal and require a high level of community involvement. Institutions, defined as local and state governmental agencies and other organizations that can assist, are the vital elements needed to implement any of the recommended institutional controls. Assessment and development of institutional controls, like all response plans, starts with data collection, including obtaining responses to the following questions:

- What institutions hold control over the site?
- What authority do they have?
- Do they have specific responsibility in land-use control and/or public safety?
- What capabilities do they have?
- What resources do they have?
- Are they willing to play a role?

2.2.2 Analysis Methodology

The methodology used to analyze potential institutional control strategies for reducing the ordnance-related risk at the former Camp included the review of the government institutions and non-government entities that have some form of jurisdiction or ownership of the properties within the site. Once jurisdictions and ownership were determined, representatives of these entities were contacted and interviewed. The procedure is defined below:

- Based on knowledge of the area, discussions with USACE, and preliminary telephone calls to the various institutions, a list of organizations and major landowners was outlined.
- Onsite and telephone interviews were conducted with representatives of institutions that have jurisdiction. The governmental agencies exercising control over the land are the State of North Carolina, North Carolina State University, Durham, Granville and Person Counties, and the Town of Butner, NC. Various state, county, and city departments were contacted individually with the intent to determine the degree of jurisdiction and to assess the capability and willingness to assert control over the land containing ordnance hazards.
- Basic data was collected on forms provided by USACE.
- An Institutional Summary was produced for each institution selected for review.

2.3 SCOPE OF WORK/SELECTION CRITERIA

2.3.1 Interview Selection

Actual interviews were conducted on June 25th thru 29th, 2001. Follow-up phone interviews and additional information requests were made in the weeks that followed to finalize the recommendations in the report. A set of criteria was utilized in the selection of agencies to be interviewed. These organizations and agencies should:

- Have jurisdiction as a public agency.
- Have primary concern for ordnance hazards because of ownership or use.
- Have technical capability for access control and/or behavior modification strategies.
- Provide a variety of sources (i.e., print, and visual) that would provide complete coverage/contact with users.
- Repeat the same or different strategy at a later date.
- Have authority to assist in implementation of institutional controls.
- Have responsibility for land-use control and/or public safety.
- Have capacity to conduct public information and education activities.
- Expressed an ability and willingness to assist.

2.3.2 Interview Categories

After identifying a list of agencies, individuals representing these agencies and groups were contacted and interviews scheduled. During the interview process, additional organizations and individuals that were relevant to the institutional control process were identified, and interviews were held with these additional contacts. The interview process is summarized in Section 2.4.

2.4 INTERVIEW SUMMARY

2.4.1 Interview Questions

Fifteen topic areas concerning the interviewee and the organization were represented. The following information was requested:

- Name and Title of Respondent.
- Name and Address of Organization.
- Type and Purpose of Organization.
- Basis for Creation of Organization.
- Jurisdictional Level of Organization.
- Power and/or Authority of Organization.
- Geographic Area Served by Organization.
- Organization's Concern for Public Safety and Related Land Management.
- Organization's Activities.
- Organization's Work Categories and Subjects.
- Organization's Contacts.
- Organization's Regulations for Public Safety
- Organization's Stake in Property.
- Organization's Jurisdiction over Other Organizations.
- Timeframe for Future Development by the Organization.
- Miscellaneous Interview Information.

2.4.2 Interview Results

The request for information identified above was included on a survey form presented to the interviewees. The responses to the returned survey questionnaire are summarized in this section. Appendix B includes the completed survey forms. These forms were filled out by the interviewees. Key interviews included:

Durham County

Durham County Sheriff Department

Name: Wes Crabtree

Title: Chief Deputy Sheriff

Address: P.O. Box 170, Durham, NC 27710

Type of Organization: Local Government

Purpose of Organization: Law Enforcement

Basis for Creation of Organization: State Law

Jurisdictional Level of Organization: Durham County

Power and/or Authorities: Enforce laws and make contracts

Granville County

Granville County Fire Department

Name: Douglas P. Logan
Title: Emergency Management Coordinator
Address: P.O. Box 598, Oxford NC 27565
Date: June 28, 2001
Type of Organization: Local Government
Purpose of Organization: Emergency and Disaster preparedness response, recovery and mitigation
Basis for Creation of Organization: State Law, local law
Jurisdictional Level of Organization: Granville County
Power and/or Authorities: Enforce laws and receive gifts

Granville County Sheriff Department

Name: Davis T. Smith
Title: Sheriff
Address: 143 Williamsboro Street, Oxford, NC 27565
Date: June 15, 2001
Type of Organization: Local Government
Purpose of Organization: Serve and protect citizens, Serve criminal and civil papers, Enforce laws of North Carolina
Basis for Creation of Organization: Local law
Jurisdictional Level of Organization: Granville County
Power and/or Authorities: Enforce laws

Granville County Development Services County Planning Division

Name: Scott Phillips
Title: Planning Director
Address: P.O. Box 877, 122 Williamsboro Street, Oxford NC 27565
Date: June 28, 2001
Type of Organization: Local Government
Purpose of Organization: Regulate building construction and land use
Basis for Creation of Organization: State Law, local law
Jurisdictional Level of Organization: Granville County
Power and/or Authorities: Land use controls, enforce laws

Granville County Assessors Office

Name: Danny Fautte
Title: Tax Administrator
Address: P.O. Box 219, Oxford NC 27565
Date: June 28, 2001
Type of Organization: Local Government
Purpose of Organization: To assess and collect taxes

Basis for Creation of Organization: Local Law
Jurisdictional Level of Organization: Granville County
Power and/or Authorities: Taxing power

Granville County School System

Name: Ernest Thompson
Title: Assistant Superintendent Granville County Schools
Address: Delacroix Street, Oxford, NC 27565
Date: June 27, 2001 (via fax)
Type of Organization: State Government
Purpose of Organization: NA
Basis for Creation of Organization: State Law and local law
Jurisdictional Level of Organization: Granville County
Power and/or Authorities: NA

Person County

Person County Planning and Zoning Department

Name: Paula Murphy
Title: Planning Director
Address: 20A Court Street, Roxboro, NC 27573-5597
Date: June 26, 2001
Type of Organization: Local Government
Purpose of Organization: To administer zoning ordinance, subdivision ordinance
Basis for Creation of Organization: NA
Jurisdictional Level of Organization: Person County
Power and Authorities: Land use control.

Person County Assessors Office

Name: Russell Jones
Title: Tax Administrator
Address: P.O. Box 1116, Roxboro, NC 27573
Date: June 27, 2001
Type of Organization: Local Government
Purpose of Organization: Property tax
Basis for Creation of organization: State Law
Jurisdictional level of Organization: Person County
Power and Authorities: Taxing power

Person County School System

Name: Brenda Long
Title: Community Schools Coordinator
Address: 304 South Morgan Street, Roxboro, NC 27573
Date: June 27, 2001
Type of Organization: School System
Purpose of Organization: Education

Basis for Creation of organization: Federal Law, State law
Jurisdictional Level of Organization: Person County
Power and Authorities: Schools/Education

Person County School System

Name: Leon Hamlin
Title: Administrative Assistant
Address: 304 South Morgan Street, Roxboro, NC 27573
Date: June 27, 2001
Type of Organization: School System
Purpose of Organization: Education
Basis for Creation of Organization: Federal Law, State Law
Jurisdictional Level of Organization: Person County
Power and Authorities: Schools/Education.

Town of Butner

Butner, North Carolina

Name: Thomas McGee
Title: Town Manager
Address: 205C West E Street, Butner, NC 27509
Date: June 28,2001
Type of Organization: State Government
Purpose of Organization: Operate the Town of Butner for the State of North Carolina
Basis for Creation of Organization: State Law
Jurisdictional Level of Organization: Town of Butner
Power and Authorities: Make contracts, sell bonds, land use control, enforce laws, zoning

Butner, North Carolina

Name: Rufus Sales
Title: Public Safety Director
Address: 611 Central Avenue, Butner, NC 27509
Date: June 26,2001
Type of Organization: State Government
Purpose of Organization: Provide police and fire protection
Basis for Creation of Organization: State Law
Jurisdictional Level of Organization: Granville and Durham Counties
Power and Authorities: Enforce laws

North Carolina Department of Health and Human Services, Murdoch Center

Name: Scott Elliott
Title: Business Manager
Address: 1600 East C Street, Butner, NC 27509
Date: June 26,2001

Type of Organization: State Government
Purpose of Organization: Residential and habilitative service for adults with mental retardation
Basis for Creation of Organization: State Law
Jurisdictional Level of Organization: State of North Carolina
Power and Authorities: Make rules, purchase property, make contracts, receive gifts

North Carolina Department of Agriculture and Consumer Services, Umstead Farm

Name: Reid Evans
Title: Superintendent
Address: 2652 Old 75, Butner NC 27509
Date: June 25,2001
Type of Organization: State Government
Purpose of Organization: Agricultural Research
Basis for Creation of Organization: State Law
Jurisdictional Level of Organization: State of North Carolina
Power and Authorities: Make rules, purchase property, make contracts, receive gifts

North Carolina Department of Agriculture and Consumer Services, Butner Beef Cattle Field Lab.

Name: Dean Askew
Title: Superintendent
Address: 8800 Cassam Road, Bahama NC 27503
Date: June 27,2001
Type of Organization: State Government
Purpose of Organization: Feed research for beef cattle
Basis for Creation of Organization: North Carolina State University
Jurisdictional Level of Organization: State of North Carolina. Granville County, Durham County
Power and Authorities: Land use controls

North Carolina Department of Health and Human Services, John Umstead Hospital

Name: Al Judd
Title: Hospital Engineer
Address: Butner, NC 27509
Date: June 26,2001
Type of Organization: State Government, State Psychiatric Hospital
Purpose of Organization: Treat people with mental illness
Basis for Creation of Organization: State Law
Jurisdictional Level of Organization: State of North Carolina
Power and Authorities: Make policy

SECTION 3 INSTITUTIONAL CONTROL ALTERNATIVES

3.1 INTRODUCTION

3.1.1 Risks related to ordnance hazards may be managed through conventional removals, access controls, public awareness programs, or a combination of these strategies. Ordnance hazards are associated with the following three causative factors:

- Presence of Ordnance,
- Access to Ordnance, and
- Behavior with Ordnance.

3.1.2 If there is no presence of ordnance on the site, then there is no possibility of an ordnance-related accident. If ordnance exists on-site, but access is restricted, then there will be no accident. Even if ordnance exists on-site and people have access to the ordnance, if their behavior is appropriate, then it is unlikely that an accident would occur. An accident requires all three events or circumstances to be present. An accident will not happen if any one of the causative factors is missing. Each factor provides the basis for a separate accident prevention strategy. The presence of ordnance can be modified by removal; access to ordnance can be modified by prevention; and behavior can be modified by information and education. Access control and behavior modification through public awareness are defined as institutional controls.

3.1.3 Discussions of the alternatives and recommendations presented in this Institutional Analysis report are based on the assumption that informing and educating the public of the potential risks associated with the ordnance remaining on the former Camp Butner will reduce the possibility of injury. However, it is also understood that public awareness may incite a reverse reaction from a small segment of the population that may view the dangerous handling of ordnance as an adventure. This possibility is accepted and it is understood that there will always be some portion of the populace who refuse to heed warnings or follow directions.

3.2 PHYSICAL REMOVAL

Although physical removal is a means of reducing risk, it is not an institutional control alternative and will not be detailed in this report. Physical removal, including its effectiveness, implementability and cost are detailed in the EE/CA, which may be viewed at www.projecthost.com.

3.2.1 Removal and Human Behavior

There are many instances where removal of surface or subsurface ordnance is the appropriate and recommended alternative for reduction of the risk associated with ordnance hazards. The removal produces a condition where there is less ordnance on site. If human behavior is the same before and after the removal, then the risk is substantially reduced. However, if the removal results in a behavior that is less cautious or less prepared than the behavior prior to removal, then a situation exists where risk may even be intensified. Therefore, it is recommended that any removal action be augmented by institutional controls that include behavior modification strategies such as public education and information programs.

3.2.2 Removal Responsibility

Contracted removal actions to reduce the risk of exposure to ordnance will be coordinated through the Army Corps of Engineers (USACE). This agency will be responsible for preparation and negotiation of scopes of services, fees, and schedules, and for retaining organizations skilled in the removal of ordnance. Also, the USACE will be responsible for coordinating public information to local government and the public at large concerning the removal activities being performed. Day-to-day operations are executed and managed by the contractor in accordance with a Work Plan and Health and Safety Plans. These are prepared by the contractor and are approved by the USACE prior to the start of work.

3.3 ACCESS CONTROL

Access controls limit the use of properties which may be contain ordnance. This can be accomplished by implementing various restrictions or dedicating the property to limited allowable uses. The target strategy is to remove the human element from the chain of events that could lead to an accident. Access control can be facilitated in the form of signage, fencing, land-use restrictions, and/or regulatory control.

3.3.1 Signage

Posting of signage is completed to inform people that entry is prohibited or that activities within the property are restricted in some manner. Defiance of these restrictions may be subject to disciplinary legal action. The use of signage is based upon the concept of respect for property rights. Trespass laws are the key element of enforcement together with cooperation between landholders, law enforcement, and the general public. These laws are encouraged by other elements of the plan. The link between not trespassing and explosive safety must be made. Signs informing the public of potential dangers could be created and posted around the area to prevent or discourage entry or discourage physical contact with ordnance. Signage is only effective if the signs are well placed and maintained.

3.3.2 Fencing

As with signage, fencing is one element of a plan that is dependent upon the concept of respect for property rights. Trespass laws are the key element of enforcement. They

are dependent upon cooperation between landholders, law enforcement, and the general public. As with signage, the plan must include other elements that reinforce the link between not trespassing and explosive safety. Fences provide a physical barrier to inadvertent entry. Therefore, it may be easier to enforce trespass restrictions if fencing is present.

3.3.3 Land Use Restrictions and Regulatory Control

Land use restrictions and regulatory controls provide the access control that can be exercised over areas where ordnance is present. Through these controls, local governments can dictate the type of development that will occur on a site, and the methods in which that development occurs. Higher development intensities result in increased access to the area, which increases the potential for ordnance-related accidents.

3.3.4 Effectiveness

3.3.4.1 Signs and Fencing

3.3.4.1.1 Signs and fencing are not considered effective institutional controls. They are valid for use only in reducing the risk of exposure to potential accidents involving ordnance through restraint and provision of information based on the concept of property rights. However, fencing does not keep out those who are determined to enter the property. The posting of signs along the perimeter and within the interior of the property provides "on the spot" warnings of the potential presence of ordnance and the hazards of physical contact. Signs however, become convenient targets for vandalism and must be regularly maintained to be effective. Because of the large area encompassed by the site and the thousands of individual ownerships indicated in approved development plans, the posting of signs would be of little value.

3.3.4.1.3 Fencing is presently used in the former Camp. In Area 4, fencing is used as a means of containing livestock and to mark property boundaries. In Area 5, fencing is used to contain livestock, restrict access to the North Carolina State University Dairy Research farm and Beef Cattle Feed Research farm, and to control access around properties operated by the Federal Bureau of Prisons. "No Trespassing" signs exist along the perimeter of the NCNG and NCSU property. No other warning signs were seen during the site inspection. Signs and fencing do not exist that directly address ordnance hazards. The large number of private properties concentrated in Area 4 do not have standard fencing around each property. The placement of fencing to restrict access for all of the private properties would be cost prohibitive and difficult to implement. Because of the large area encompassed by the site and the thousands of individual ownerships, the posting of signs would be of little value.

3.3.4.2 Land Use Restrictions and Regulatory Control

3.3.4.2.1 The former Camp is under the jurisdiction of Granville, and Person Counties, the Town of Butner, North Carolina, and the State of North Carolina. The lands comprising the former Camp are regulated by NCNG, and each land use and zoning plan of the respective jurisdiction. Presently, all lands under the jurisdiction of the NCNG and the Town of Butner, NC are zoned for military, institutional or residential

use. Lands residing in Granville County have an agricultural zoning of R-40. Lands in Person County have a zoning code of rural conservation. Both of these zoning codes have few restrictions for development. There are no existing regulations specifically responding to the concern for ordnance hazards on the former Camp property.

3.3.4.2.2 The existing planning and zoning restrictions and its permitting process are valuable institutional control tools. Zoning regulations dictate the type of uses that can occur within the site and therefore the extent of the public's access to the properties. It is reasonable to recommend that the future land uses and existing zoning be revised to prohibit certain development types and to negotiate or restructure current developments. Since the majority of the land is expected to remain zoned for rural or agricultural use, limiting a further increase in density provides considerable control over the number of users of the land and less ordnance-related risks.

3.3.5 Implementation

3.3.5.1 The installation of fencing and signage to limit access to the former Camp is not feasible because of the size of the site and the vast number of private properties.

3.3.5.2 Land use restrictions or rezoning to limit public use and reduce access to the land is recommended for areas of high ordnance and explosive risk currently slated for residential development. For lands already developed, rezoning is not recommended. Much of these lands have been developed for residential, forestry and agricultural uses that provide some access to the general public. However, although some minor expansion is foreseen, land use is expected to remain the same at the former Camp.

3.3.6 Cost

If fencing and signage are implemented for access control, USACE will coordinate with individual property owners and provide the initial funds for implementation. Maintenance and replacement costs in subsequent years may be provided by USACE or become the responsibility of local government.

3.3.7 Management, Execution, and Support Roles

There would be no additional management, execution or support roles required.

3.4 PUBLIC AWARENESS PROGRAMS

Behavior modification is dependent upon the awareness and personal responsibility of the site user. If the ordnance exists and there is open access to it, there is no risk if the behavior is appropriate. For behavior to be appropriate, one must understand the situation and voluntarily react in a responsible manner. The power of the federal government is limited in any situation where local enforcement is available. Therefore, the local authorities must be convinced that the risks are sufficient to warrant their participation. The concept of behavior modification through public awareness extends to agencies that have jurisdiction over the site. The governing jurisdictions have a major responsibility to notify all current and future property owners of the potential for ordnance hazards at the former Camp. Raising public awareness for the hazards that

exist within the former Camp can be facilitated in a variety of ways. Modification of behavior through public awareness is essentially an education/information process. Various techniques considered as institutional controls are listed below.

- **Land Use Controls** – Land use restrictions that limit the use of the land based on acceptable behavior of users;
- **Notice** – Notifications during tax bill distribution, deed restrictions, property transfers, and permitting;
- **General Printed Media** - Including brochures, fact sheets and news articles;
- **Visual and Audio Media** - Including videotapes and announcement in local television programs;
- **Education Classes** - Including ordnance identification, safety presentations to various audiences, and preparation of packages for administrators and public officials;
- **Exhibits/displays**;
- **Internet Website**; and
- **Ad hoc Committees**.

3.4.1 Land Use Controls

Behavior modification can be facilitated through land use controls. The planning offices have the authority to restrict uses of property in the public interest. These land use controls are the most direct and effective tools for behavior modification because they require a level of performance in order for certain development actions to occur. Currently, there is no notification of potential hazards on this site by County zoning, planning or tax officials who provide land use approvals for new development.

3.4.2 Notice

Appropriate notice can exert a strong influence on individual behavior. When notice of ordnance hazards is given, it can affect the expectations of potential users. Appropriate uses can be sought, and the land may still be used for economic gain. However, the hazard must be considered in the design and use of any site improvements or activities. Notices can be placed on a property as described in the following sections.

3.4.2.1 Deed Notifications/Restrictions

3.4.2.1.1 In many areas of the country, land purchased by the War Department or the DOD for military use was later transferred to public or private ownership. Because the subject land was utilized for ordnance manufacture, testing, or troop training activities that would potentially have unexploded ordnance, restrictions indicating this potential hazard was included in the property deeds.

3.4.2.1.2 Properties within the Camp were used as a training center during WWII. Parts of the training center were used as target areas for aerial bombing training. Notice

of the land use was conveyed to the first property owners, and covenants were placed in the property deeds restricting the use of the land to surface use only.

3.4.2.2 Notification During Property Transfers

Property owners have a responsibility to protect themselves and the public from dangers associated with their property. This should extend to informing buyers of all or portions of the property about the possibility of ordnance hazards. There are no records that would indicate that successive purchasers of land within the Camp have received any notification concerning the potential presence of ordnance, unless viewed in the property deed.

3.4.2.3 Notification During Permitting

3.4.2.3.1 Typically, controls are in place to protect property owners and their neighbors through permits for certain developments to be carried out. Permit approvals generally ensure that proper notice is given, reasonable plans are prepared, and the land is developed for an appropriate use.

3.4.2.3.2 Portions of the site are zoned by each jurisdiction in accordance with their planning and zoning ordinances to allow for conforming uses. The counties also have a building permit process that requires application for and receipt of a building permit for all construction, whether for new buildings or additions to existing buildings. Property owners and/or contractors are required to submit applications for new zoning, development, and construction activities to be approved. This application and review process can include notification to the property owner or contractor as to the potential of ordnance hazards of a property, and can include a requirement for landowners to inform end users (lessees and tenants) of the properties on the potential hazards of ordnance.

3.4.2.3.3 During permitting, property owners and/or contractors should review the Comprehensive or Master Plan for each jurisdiction. These plans should advise the applicants of the historical use on the site, and provide land use maps which depict the locations of past activities where the potential for ordnance hazards may exist.

3.4.2.4 Notification by Tax Bill

All property owners within the jurisdictions receive annual tax bills. Notification to the property owner of the potential for ordnance hazards on his/her property can be included as an insert to the tax bills of all property owners within the site.

3.4.3 Effectiveness

3.4.3.1 Land Use Controls

The use of planning and zoning controls to limit development is considered very effective for the undeveloped areas in the former Camp.

3.4.3.2 Notice

3.4.3.2.1 **Deed Notifications/Restrictions** - In 1947 when the Camp Butner Training Center was declared surplus, the land was turned over to the original property owners. At that time, covenants were placed in the property deeds restricting the use of the land to surface use only. It is recommended that the covenants remain in place and continue to exist during property transfer. Therefore, the addition of deed restrictions/notifications would be ineffective.

3.4.3.2.2 **Notification During Property Transfers** - There are no records to indicate that there has been notification of the possibility of ordnance hazards during property transfers, unless viewed in the property deed. The USACE could file a document describing the past history of the site. This document could include a statement indicating where a potential for ordnance is present. The document would be filed in the county's Registrar of Deeds Office under the name of all individuals who currently own property within the former Camp. When title searches are conducted pending the sale of property, information on the history of the property and the potential for ordnance would be obtained. This is an effective approach of informing individuals about the potential existence of ordnance before purchasing the property.

3.4.3.2.3 **Notification During Permitting** - Currently, the counties provide standard application forms and brochures that explain the procedures involved in the zoning and building permit processes. The application for rezoning and/or building permits on properties within the site could include an affidavit to be provided to property owners. A signed affidavit would attest to the property owner's knowledge of the potential for unexploded ordnance on their property. This process assures the jurisdiction that the applicant has been informed that unexploded ordnance may be located on his/her property.

3.4.3.2.4 **Notification by Tax Bill** - The insertion of notification of the potential for ordnance in all tax bills sent to property owners is a very effective means of public education. This approach would inform landowners of the potential for ordnance on their property on an annual basis.

3.4.4 Implementation

3.4.4.1 Notification During the Permitting Process

3.4.4.1.1 According to the standard permit application process of the jurisdictions, when an applicant applies for a rezoning or a building permit request, information about the possibility of ordnance hazards could be given to them. The property owners would be required to sign an affidavit to confirm that they have been provided the information and have understood. No certificates of occupancy related to areas within the site would be approved unless accompanied by the signed affidavit.

3.4.4.1.2 The county planning office or official website provides an explanation of the zoning, development, and building permit review and approval procedures. A one-page information document could be included in these explanations that would describe

how to recognize ordnance, and what procedures should be followed if ordnance is found on site.

3.4.4.1.3 In order to effectively implement the notification of property owners through the rezoning and building permit procedures, the county GIS system should include information to identify land located within the former Camp. Each parcel within the site would be marked/identified as such. Target zones and safety zones should be separately indicated. When a parcel number is input by a clerk for a zoning application or building permit application, the property would be recognized. The clerk would then provide the applicant the affidavit and the information on ordnance recognition.

3.4.4.2 Notification During Property Transfer

The Registrar of Deeds Office in each jurisdiction maintains all information concerning the registry of property deeds. By filing a document describing the past history of the former Camp, potential purchasers of properties within the Camp would be notified of the potential of ordnance. The document would be filed under all current owners names. When title searches were being conducted pending the sales of properties, information on the site history would be obtained.

3.4.4.3 Notification by Tax Bill

The Tax Assessor's Office in each jurisdiction is responsible for sending out tax bills. The tax statements may include a statement such as: "This property is located within the boundaries of the former Camp Butner Training Center and may contain unexploded ordnance. If ordnance or unidentified material is found, do not touch. Call the County Police Department immediately."

3.4.5 Cost

3.4.5.1 The proposed affidavit and information sheet can be prepared by the USACE and provided at no charge to the County. The cost for the initial documents would be approximately \$500.00 to the USACE. They would then be photocopied as needed and included as a part of the existing zoning and building permit information packets.

3.4.5.2 The proposed affidavit and information sheets would be distributed to individuals applying for zoning or building permits on parcels of land located within the site. The cost of updating the computer system to include the capability of identifying these parcels should be borne by the County government. The cost to document all properties by legal description, input this information into the county system, and train county employees to call up and provide the information is estimated to be between approximately \$10,000 and \$15,000. This is generally a component of existing county geographic information systems.

3.4.5.3 The identification capability installed in the computer system could also be utilized to add information concerning the potential presence of ordnance to the tax bill for properties within the former Camp. Those owners within the area would receive a tax

bill that would include the information about the potential presence of ordnance discussed above.

3.4.5.4 Information obtained from the county computer system would provide a listing of current property owners within the former Camp target and safety zones. Minimal additional funding would be required to draw up a document for filing with the registrar's office. The cost is estimated to be approximately \$2,500 to \$5,000.

3.4.6 Management, Execution, and Support Roles

Each county can implement the above recommendations through their normal staff procedures, with assistance from the USACE.

3.5 PRINTED MEDIA AWARENESS PROGRAM

Ordnance awareness, acknowledgement of the risk involved, and reinforcement of the message are key in minimizing the risk of ordnance hazards. Another avenue to facilitate this awareness and understanding is through printed media, in the form of new or updated brochures, fact sheets, newspaper articles, and other information packages. The opportunity to disseminate information through the printed media is readily available and can be easily facilitated. Through the use of printed media, property owners and residents from within and outside the region can be informed about the existence of ordnance hazards within the former Camp.

3.5.1 Brochures/Fact Sheets

Brochures and fact sheets describing the history of the former Camp and explanation of ordnance hazards can be produced or updated. Text and graphics can be used to describe how to identify ordnance, warnings to avoid physical contact in any way, instructions for dealing with ordnance if encountered, including how to report ordnance sightings. These printed materials could be produced or updated by the USACE, but should also include local sponsorship and ownership. They can be distributed as follows:

- Provided by mail to all property owners within the site;
- Provided by mail to all businesses within the site;
- Enclosed in tax or power bills;
- Enclosed as flyer in local newspaper;
- Provided through schools to all students in the region; and
- Provided to all professional and civic/community groups.

3.5.2 Newspaper Articles/Interviews

Newspaper articles and interviews provide another means of informing the public about the potential presence of ordnance. Articles can be supplied as press releases from

the USACE. Interviews with the USACE, with local residents, and other institutions can be included on an ongoing basis. Continued regular coverage should result in better information and understanding of the actual existence and hazards of ordnance. Interviews with people who lived in the former Camp areas, or who were involved in training at the Camp, would add interest to these articles.

3.5.3 Information Packages for Public Officials

Some county officials are aware of the potential ordnance hazards on the site. However, they should be provided with more detailed information on the concept of institutional controls and on the extent of ordnance hazards. An information package produced by USACE, including maps defining primary areas of concern, would be valuable for public officials. The maps would include boundaries of potential areas of concern, an abstract of studies completed to date, a brief history of the range, types of and potential danger posed by ordnance, and relevant contact information.

3.5.4 Effectiveness

3.5.4.1 Production and dissemination of brochures/fact sheets, newspaper articles and interviews, and the production and distribution of information packages for public officials are considered to be very effective institutional controls.

3.5.4.2 Newspaper articles can be very informative, and can be presented in a positive manner. This kind of participation by local press can effectively reduce the risk of improper handling of ordnance. The distribution of the existing fact sheet has also been proven to be an effective way to educate the public, and can also be viewed at www.projecthost.com. The updated fact sheet should be mailed to all property owners, distributed to county officials, placed on the project website, and be made available throughout the community.

3.5.4.3 Ongoing exposure to information about ordnance hazards should result in a more receptive public. The dissemination of printed media should be targeted to include new residents, visitors, or others not currently aware of the potential ordnance hazards. The addition, reinforcement, and augmentation of current knowledge will be helpful in keeping constant awareness of ordnance risk.

3.5.5 Implementation

3.5.5.1 The existing fact sheet includes enough information for a press release about the EE/CA that is being conducted. This press release can be prepared by the USACE and presented to the local newspapers. When a new fact sheet is prepared to describe the findings of the EE/CA and the proposed plans for removal and institutional controls, another press release should be prepared by the USACE for the local newspapers.

3.5.5.2 It is recommended that the existing fact sheet be mailed to all property owners and residents within the former Camp. The names and addresses of all owners have been compiled for the EE/CA Study and are available from the USACE.

3.5.5.3 The existing fact sheet should later be updated by the USACE when more information on the presence of ordnance, plans for removal, and plans for institutional controls are defined. The new fact sheet can be designed in the same format as the existing fact sheet. The USACE will provide the funding and production of the new fact sheet. Information packages to local officials could also be prepared and funded by the USACE. Each jurisdiction would be responsible for the distribution of this information.

3.5.6 Cost

3.5.6.1 Brochures/Fact Sheets

The estimated cost to produce an original professional quality, multi-color, one page fact sheet on an 8 ½ inch x 11 inch format suitable as a mailer or handout is approximately \$5,000.00. The fact sheet would be prepared to include primarily graphics with minimal text description to provide information about the presence of ordnance, plans for removal and institutional controls; plus information on the identification, handling, and reporting of ordnance. The cost to print and distribute the fact sheet will depend on the number of copies to be distributed. Assuming that 7,500 fact sheets are to be printed and mailed (at a \$1.50 each), and 5,000 fact sheets are to be printed and distributed by local institutions (\$1.00 each), the total cost for design and preparation of the brochure (printing 12,500 copies and mailing 7,500 copies) would be \$21,250. Revision of the fact sheet is anticipated to be done once.

3.5.6.2 Newspaper Articles/Interviews

There would be no foreseen cost for this type of public education.

3.5.6.3 Information Packages for Public Officials

The existing fact sheet and proposed fact sheet would be utilized together with abstracts of additional information on ordnance cleanup, mapping, and proposed removal, and institutional analysis plans can be provided to local officials. The production cost for these information packages is already included in the production cost of the fact sheets.

3.5.7 Management, Execution, and Support Roles

Revision, production, and distribution of fact sheets can be executed directly by the USACE or through a contractor with experience in the production of printed media for public education. Distribution can be facilitated by mailing directly to all property owners and residents within the site. Distribution of news releases and distribution of information to government officials will also be done by the USACE. Although most distribution will be done directly by the USACE, other media distribution to community groups would necessitate coordination with local government offices.

3.6 VISUAL AND AUDIO MEDIA AWARENESS PROGRAM

Aside from printed media, audio and visual media, such as educational videos, segments on local television stations, radio news and talk shows are available avenues to facilitate awareness and understanding of ordnance hazards. The opportunity to

disseminate information through visual and audio media is readily available and can be easily facilitated.

3.6.1 Videotapes

Professional quality videos that contain information similar to what is included in the printed materials can be produced by the USACE and could include interviews with local citizens, business owners, county and elected officials. Videotapes can be produced as part of the classroom education as discussed in Section 3.7. Copies of the videotapes should be provided to local libraries, government offices, schools and museums.

3.6.2 Television

3.6.2.1 The local public information television station could provide excellent local access of programs since they already provide local information reporting and programming. Public service programs could be presented on how to identify and deal with ordnance. Local contact information on handling ordnance and emergencies can be provided. It is suggested that the television programs include interviews with USACE personnel, local residents, and others who have knowledge of the history of the former Camp. A sample video from the Southwest proving Ground was prepared by USACE and can be viewed to evaluate the potential for a similar program in Butner, North Carolina.

3.6.2.2 To be most effective, the length of the television program would be approximately 30 minutes. A shorter version (5 to 7 minutes) could be produced for smaller group instruction.

3.6.3 Radio

Local radio stations in Butner and Creedmor, North Carolina include WDCG, WFXC, and WDNC. These and other radio stations are a potential medium to publicize the ordnance situation within the site, the EE/CA, removal plans, and institutional controls. Talks shows or news reports are both possible formats for the radio programs. Programs could be repeated as more information about the former Camp and the incidence of ordnance becomes available.

3.6.4 Effectiveness

3.6.4.1 The provision of information using visual media would be an effective method of modifying behavior and educating the public. Production and dissemination of videotapes and presentation of the message over local television are considered effective institutional controls. However, the message must be reinforced. Regular re-broadcasts of the original television presentation is recommended. Periodic updates of the videotapes is also recommended to ensure the accuracy and timeliness of the information presented. Additional footage and editing of the original videotapes may be required every 2 to 3 years.

3.6.4.2 The use of local radio programming will also be a very effective means of informing and educating the public on ordnance issues. Local television stations include:

WTVD 11 (ABC affiliate), WRAL 5 (CBS affiliate), WXII 12 (NBC affiliate), and WRAZ FOX 50 (FOX affiliate).

3.6.5 Implementation

With USACE providing the funding and producing the videotapes and fact sheets, local television and radio stations would readily agree to assist in distribution of the information. Educational channels such as UNC TV and local public radio station, WUNC would be options to provide free airtime for public service announcements.

3.6.6 Cost

The estimated cost to produce a professional quality 30-minute videotape for television broadcast and a 5- to 7-minute videotape for distribution to the local institutions and the community is approximately \$25,000. The estimated cost to copy and distribute videotapes to various institutions and to television stations would depend on the number of copies needed. Assuming 50 copies of videotapes are required, at \$4.50 each, not including postage the cost would be approximately \$225. The estimated total cost to implement visual media programs would be \$26,000. To reinforce the message, annual costs are estimated at \$2,000 per year.

3.6.7 Management, Execution, and Support Roles

USACE will be responsible for the production of the videotapes. This can be executed directly by USACE or through a contract professional with experience in the production of public information and education programs. Support from the local television stations and other organizations and institutions will be needed for broadcast of the videotapes and to make them readily available to the public.

3.7 CLASSROOM EDUCATION AWARENESS PROGRAMS

Public awareness can be facilitated through the classroom. The student needs to understand the nature of ordnance hazards and be able to properly identify and avoid ordnance if encountered. By asking students to share information with parents, the network of information will be amplified. A properly educated public is more likely to make correct decisions related to the safe and proper precautions of found ordnance. Classroom education can be offered in two major categories:

- Ordnance Identification, and
- Ordnance Safety.

3.7.1 Ordnance Identification

Because access to different parts of the site cannot be fully controlled, it may be necessary to have public training in ordnance identification. The basic message should be to not touch anything that looks like ordnance, shrapnel, or any other unidentified material. Ordnance identification classes may be conducted through assistance from Durham, Granville and Person County Public School Systems, Butner Schools, all private schools, and community colleges.

3.7.2 Ordnance Safety

The affected public should be educated about the potential dangers associated with ordnance and should understand the safety procedures to follow if they encounter any suspected ordnance item. Safety presentations should be made as a part of the ordnance identification classes.

3.7.3 Effectiveness

Providing education through the classroom would be a very effective method of modifying behavior. However, to be fully effective over a period of time, the message must be reinforced. Ordnance identification classes should be conducted on a regular basis and ordnance safety should be incorporated as a regular part of the current classes.

3.7.4 Implementation

Providing classroom education should be easily implementable. Local institutions would likely agree to participate and support the program with the funding and the educational information package provided by the USACE. Professionals and experts in the field and could be provided by the USACE to conduct ordnance identification and safety lectures.

3.7.5 Cost

The ordnance presentations to local schools would be sponsored by the USACE with no cost to the city and county school systems or private schools. The cost for travel and presentation materials (other than the videos) for a USACE employee to make presentations to local schools for one week is \$5,000.00. Costs for ongoing biannual presentations are estimated at \$3,000.00.

3.7.6 Management, Execution, and Support Roles

To facilitate the classroom education alternative, the USACE must first contact all institutions that are willing to assist in the ordnance safety education process and make information available to them.

3.8 EXHIBITS/DISPLAYS

Placing exhibits/displays in museums or other areas where the public will be exposed to educational information is method of generating and preserving general awareness and educating the public on the possible risk associated with the ordnance on the former Camp property.

3.8.1 Effectiveness

The presentation of information through exhibits/displays is not considered an effective approach to modifying the public's behavior concerning the presence of ordnance. Any exhibits that are used should be directed and coordinated through the local school system, or through the Granville County Museum in Oxford, NC. The cost

of producing, maintaining, and updating displays and exhibits is significantly higher than the potential positive effect this method may have.

3.8.2 Implementation

The implementation of exhibits and mobile displays is not recommended.

3.8.3 Cost

The implementation of exhibits and mobile displays is not recommended.

3.8.4 Management, Execution, and Support Roles

The implementation of exhibits and mobile displays is not recommended.

3.9 INTERNET WEBSITE AWARENESS PROGRAM

The creation of a website on the Internet or the update and use of existing websites could be used in raising and preserving general awareness and educating the public about the presence of ordnance on the site. Currently, a website exists at www.projecthost.com for the former Camp Butner and other UXO projects in which Parsons is involved. The website is designed and updated by Parsons to include the history of the Camp, a background on ordnance finds and cleanup, maps, and other project related documents.

3.9.1 Effectiveness

3.9.1.1 The website is very effective in terms of presenting substantial and updated information about ordnance hazards on the site. The website provides unlimited and unrestricted access to most documents for those individuals that are willing and have the capacity to access the website.

3.9.1.2 If the USACE decides to enhance website awareness, it would be necessary to update the website as additional studies are implemented pertaining to the presence of ordnance. The existence of the website could be presented in the fact sheet to be prepared, and in television and radio coverage discussed above. The website could also include historical perspectives, local residents associated with the site, current and future land uses, ordnance identification and safety procedures.

3.9.2 Implementation

Creation and maintenance of the Camp Butner ordnance awareness website is currently completed by the USACE and Parsons. An additional website could be created and maintained by the USACE and each jurisdiction, State of North Carolina, or jointly linked. Information to be included in the website will be provided by the USACE studies and other information sources.

3.9.3 Cost

The cost to design a website varies from \$50.00 to \$150 per hour. Assuming that the design would require 100 hours at \$100.00 per hour (including review, revisions, and placing the site on the web), the total cost would be \$10,000.00.

3.9.4 Management, Execution, and Support Roles

To create a website, USACE should coordinate with local advertising professionals who could be contracted to prepare the website and establish it on the Internet. The website could provide links to other important government agencies relevant to ordnance handling and identification. Similarly, local government and community organizations could also include a link to the Camp Butner EE/CA website.

3.10 AD HOC COMMITTEE AWARENESS PROGRAM

Creation of an ad hoc committee comprised of community leaders and a representative from the USACE would serve as a mechanism for implementing the recommendations of the EE/CA. This committee would serve as the primary proponent for public awareness of the ordnance issue. It would work to ensure the successful implementation of each of the recommended institutional control awareness programs. The committee would be responsible for analyzing the effectiveness of the different programs on a regular basis and recommending changes as necessary to bring the message to the largest sector of the public.

3.10.1 Effectiveness

The ad hoc committee would be very effective in providing a proponent for public awareness. This group would provide a direct and flexible administration over information dissemination programs. With the committee's regular evaluation, more effective alternatives could be enhanced and less effective ones could be discontinued. This type of committee is most effective for ensuring the implementation of institutional control programs.

3.10.2 Implementation

The USACE should invite officials from Durham, Granville and Person Counties, the Town of Butner, NCNG and the State of North Carolina to jointly appoint members to the partnership. Community leaders, including students, veterans, and agency representatives should be contacted and invited to join the committee.

3.10.3 Cost

Joining the ad hoc committee would be by invitation and serving would be voluntary. The members will not be compensated for their time. To implement ad hoc committees as a mechanism for information dissemination, it would cost approximately \$2,000 for the first year and \$1,000 for each subsequent year. The costs include retaining the services of a stenographer to record meeting minutes, overhead administrative costs, and other miscellaneous expenses.

3.10.4 Management, Execution, and Support Roles

The USACE must contact and invite community leaders to join the committee. Meeting rooms and a stenographer must be secured. It is suggested that a minimum of two meetings be conducted the first year and at least one meeting per year thereafter.

3.11 REVERSE 911 SYSTEM

Reverse 911 is an interactive community notification system which can be used to quickly contact citizens in every specific geographic area to communicate urgent information. The installation of a reverse 911 computer system could be used in notifying the public about ordnance issues which arise within their community. The county should assume responsibility for the reverse 911 system to address potential site accidents as well as natural and policing issues.

3.11.1 Effectiveness

The reverse 911 system would be a very effective form of notification for the citizens of Durham, Granville and Person Counties. The system would enable each county's emergency communications center to send a recorded message to hundreds of homes in the event of an ordnance related emergency.

3.11.2 Implementation

The purchase and installation of a reverse 911 system could be accomplished through funding received through grants and other sources.

3.11.3 Cost

The cost of a basic eight line system is \$25,000.

3.12 OTHER METHODS OF BEHAVIOR MODIFICATION THROUGH PUBLIC AWARENESS

3.12.1 This institutional analysis report includes the most common, appropriate, and effective institutional control alternatives that are recommended.

3.12.2 These recommended institutional control alternatives are the best recommended practices for public awareness. Technological advances that will result in the creation of new opportunities to improve the information/education process are anticipated. Local conditions not addressed in the report, or future conditions, may warrant a change of outreach techniques.

SECTION 4

SUMMARY AND RECOMMENDATIONS

4.1 INTRODUCTION

4.1.1 This section summarizes the list of recommended institutional control alternatives that could be implemented to promote public awareness of potential ordnance hazards. These alternatives have been proposed as a result of discussions with the USACE and with local county officials; property owners and citizens; Parsons' professional experience with institutional analysis; and an overall knowledge of the site and conditions. The recommendations are considered to be appropriate methods for reducing the risk of ordnance hazard to the public. They are intended to be an effective complement to the removal activities discussed in the EE/CA.

4.1.2 The recommended alternatives are presented to inform and educate all property owners within the former Camp Butner property. The recommended alternatives should also inform and educate the surrounding community about the potential of ordnance on the site, and lay the groundwork for complementary land use, and citizen safety.

4.2 RECOMMENDED ALTERNATIVES

All of the institutional control alternatives presented and discussed in Chapter 3 are substantially effective and are feasible for implementation. However, those recommended below have been selected because they provide the approach to influence through the education process, the largest number of people and a target audience of children ages 5-18. Special emphasis should be placed upon targeting children ages 5-18, since these individuals are more apt to explore off-limit areas. Historically, past accidents on former sites have been to children. The following discussion includes the rationale for selection of the preferred alternatives. Table 4-1 summarizes these recommendations.

4.2.1 Notification During Permitting

4.2.1.1 The existing permitting procedures for zoning and building permits provide an excellent means to inform property owners regarding the potential presence of ordnance on their property. Currently, each county provides standard application forms and brochures that outline and explain the procedures involved in the zoning and building permit processes. The application for rezoning and/or building permits on properties within the former range area could include an affidavit stating that the owner has been informed that ordnance may be present on their property. No applications within the former Camp areas would be accepted unless accompanied by the signed affidavit. This

process would assure each jurisdiction that the applicant has been informed about the unexploded ordnance that may be located on his/her property. This notification procedure will occur early in the permit process and no later than the issuance of certificates of occupancy.

4.2.1.2 The existing brochures that provides an explanation of the permit review and approval procedures could include a one-page information document that describes ordnance hazards. The document may include information on how to recognize ordnance, and what procedures should be followed if ordnance is found on the site.

4.2.1.3 The proposed affidavit and information sheet can be prepared by the USACE and provided at no charge to the County. The county should agree to include the disclosure form in land development permitting. The cost for the initial documents would be approximately \$500.00, and be photocopied as needed by the counties and included in the rezoning, building permit or utility permit application/information packet.

4.2.1.4 The proposed affidavit and information sheet would be distributed only to individuals applying for zoning, building permits, and utility permits on parcels of land located within the former Camp. Each jurisdiction's computer system should have the capability of identifying these parcels via GIS capabilities in planning and zoning departments. The cost to document all properties by legal description, input this information into the county system, and train employees to use and provide the information is estimated to be between approximately \$10,000 and \$15,000.

4.2.2 Notification During Property Transfer

The filing of a disclosure document with the Registrar of Deeds Office provides an excellent means of informing the potential property owners about the potential for ordnance to exist within the former Camp. The document would be filed under the names of all current owners of property within target and safety zones. When title searches are carried out pending the sale of property, information on the properties' history and the potential of ordnance would be made known.

4.2.3 Notification on Tax Bills

The insertion of notification of the potential for ordnance in all tax bills sent to property owners within the site is a very effective means of public education. The counties currently send tax forms through their tax offices; hence, very minimal addition to staffing will be required. This approach will inform property owners on a yearly basis of the potential for ordnance on their property. The similar software discussed in Section 3.4.4.1 for notification during permitting can also be utilized to identify the property owners and send ordnance warnings via tax bills. Additional expense to the county would be minimal.

4.2.4 Brochure/Fact Sheet

4.2.4.1 The existing fact sheet should be distributed to all property owners within the site. The names and addresses of all property owners have already been collected and

are in digital format. The USACE or County could distribute the existing brochure to all property owners at a cost of less than \$1,000.

4.2.4.2 Later in the EE/CA process, this existing fact sheet should be updated when additional details are available on the amount and location of ordnance, plans for removal, and institutional controls. The cost to prepare, print, and distribute the revised fact sheet is \$10,000.

4.2.5 Newspaper Articles/Interviews

Positive newspaper articles that discuss the existence of ordnance, the potential danger, and how that danger can be minimized through education will serve as a very effective tool for educating the public at no cost to Horry County or the USACE.

4.2.6 Information Packages to Public Officials

The existing fact sheet and all proposed updates should be provided to public officials in Horry County. Local public officials will be invited to the public presentations of the EE/CA. These presentations will provide the officials with information they require. Copies of the EE/CA will also be made available to these individuals. The information packets should be updated to reflect current land use and zoning decisions.

4.2.7 Visual and Audio Media

4.2.7.1 Two visual media programs, a 30-minute television special and a 5 to 7 minute videotape for television, classroom, and community groups are recommended. Through television and classrooms, these programs could reach a majority of the people in the region. The estimated cost of preparation of the two visual media programs and making adequate copies available is \$26,000. The estimated annual cost to maintain the videos and update them every 3 years averages \$2,000 per year. The target audience should be youth aged 10 to 18.

4.2.7.2 The use of local radio programming is also recommended to inform and educate the public about the history, current status, and future information concerning the presence of ordnance on the former range property. Local talk shows can be tapped to provide effective venues to have updates and discussions on ordnance safety. The existing and future fact sheets should be made available to the radio stations. Public service announcements on targeted, youth oriented radio stations are recommended, similar to no-smoking campaigns.

4.2.8 Classroom Education

Short presentations and courses in local schools and the community college are also recommended strategies to disseminate information. The 5 to 7 minute visual media video prepared for community groups can be used in the school presentations that are to be facilitated by the USACE. No additional expenses should be necessary for the schools. The USACE would have expenses of approximately \$1,500 for the first year and \$1,000 annually for future years.

4.2.9 Ad Hoc Committee

This committee of community leaders and other interested citizens will oversee the process for educating the public about the existence and potential danger of ordnance. It would be the responsibility of this committee to see that the other recommendations for public education are instituted and maintained. The cost to organize and maintain the committee is estimated at \$2,000 for the first year with an ongoing annual cost of \$1,000.

4.2.10 Reverse 911 System

Investigate the use of a reverse 911 system with the county emergency management agency to address potential evacuations. This can be a joint police, fire, and EMS function with various federal, state, and local dollars to purchase the system.

4.2.11 Land Use Restrictions and Regulatory Control

It is recommended that planning and zoning officials revise their respective county comprehensive or master plan and zoning to reflect knowledge associated with the Camp. The development patterns and approvals of new zoning on the ranges fail to provide notice of safety issues related to unexploded ordnance potential. Planning changes should be installed as "Smart Growth" or compact development techniques that minimize construction on target or safety zones. Where development does occur in target or safety zones, land use density for residential should be low, or should be designated as green space (i.e. conservation subdivisions).

4.2.13 Internet Website

A website or an updated website on the Internet provides information that should be advertised if the creation of a website is desirable. It would be inexpensive to create and would reach a broad cross section of the region.

4.3 PHASING OF ALTERNATIVES

4.3.1 Existing institutional systems that readily allow for public information programs are the zoning, development and building permitting process, and the tax billing process. These two methods are the most important institutional controls because they ensure direct notification of property owners about the issue of ordnance hazards. Each jurisdiction would have to help establish the computer support that enables the city and county officials to identify the properties within the Site.

4.3.2 The most immediate action that can be taken is the distribution of the existing fact sheet to all property owners, newspaper, local access television, and local access radio. This fact sheet has been distributed previously at meetings about the former Camp. There has been no effort to date to distribute the fact sheet more widely.

4.3.3 Newspaper coverage of ordnance and ordnance safety provides information on a community and regional level with no additional funding requirement. The preparation of the two visual media presentations to use on television, in schools, and civic groups will be a good investment because they can be re-used in future information programs

and can reach a large diverse population that may not be accustomed to attending civic meetings. The ad-hoc committee is a must if the other controls are to be instituted and maintained.

4.3.4 It is recommended that the USACE form public/private partnership to implement the recommendations presented above. This partnership would be responsible for analyzing the effectiveness and appropriateness of the different recommendations with regards to the surrounding community.

4.4 ALTERNATIVES NOT RECOMMENDED

The following institutional controls are not as effective in informing a substantial part of the population and are not recommended.

4.4.1 Signs and Fencing

Existing private property within the site is fenced by the property owners. No additional fencing is recommended to be placed by the government because fencing the entire area would be economically and physically prohibitive and provide little control over access. Because of the large area encompassed by the site and thousands of individual property owners, the posting of signs would be of little value.

4.4.2 Deed Notification/Restriction

Currently, covenants exist on property deeds restricting land use on the former Camp to surface use only. It is recommended that these notifications and restrictions remain in place and continue to exist during property transfer.

4.4.3 Exhibit/Display

Although educational, the preparation of a mobile exhibit/display will require a high degree of maintenance and relocation and will not reach as many individuals as that of other media presentations. This technique can be included if USACE staff identifies key target neighborhoods within the overall site that require formal attention.

4.5 COST

The actual cost to implement the previous institutional control measures might be less than estimated cost because a large part of the necessary system needed for implementation is already in place and funded. The new costs envisioned include the following:

Institutional Control	Initial Cost	Annual Cost
Permitting, Property Transfer and Land Use Update	\$15,500	\$5,000
Distribute Existing Fact Sheet	\$1,000	None
Prepare and Distribute Updated Fact Sheet	\$21,250	Minimal
Prepare & Distribute Videos	\$26,000	None
Classroom Education	\$5,000	\$3,000
Ad hoc Committee	\$2,000	\$1,000
Internet Website	\$10,000	Minimal
*Reverse 911	\$25,000 (*Shared Cost)	None
Tax Bill	Minimal	Minimal
Newspaper Articles/Interviews	Minimal	Minimal
TOTAL	\$80,750	\$10,500

4.6 MANAGEMENT, EXECUTION AND SUPPORT ROLES

4.6.1 To implement the recommended institutional control alternatives, the USACE must first establish a steering committee with local government officials, area stakeholders, chambers of commerce and schools. The recommended approach for the USACE is as follows:

1. Provide assistance in organizing the ad hoc committee.
2. Distribute the existing fact sheet.
3. Prepare and distribute information packages.
4. Continue to update and publicize the existing Camp Butner project website www.projecthost.com.
5. Encourage county planning and zoning departments to prepare GIS/computer system to identify properties within the former Camp, relative to the target and safety zones.
6. Prepare affidavit and inserts to existing zoning and building permit application packages.
7. Include fact sheet inserts in tax form/packages.
8. Prepare educational videotapes.

9. Conduct signage study with the counties and provide recommendations for the comprehensive plan in each jurisdiction.
10. Prepare press releases for local media.
11. Encourage counties to investigate Reverse 911 system for neighborhoods and businesses.
12. Encourage ongoing public/private partnerships for monitoring these issues.

4.6.2 The USACE will provide the basic information and assistance required to organize the institutional controls. The success of these measures however, require more than the effort of the USACE. Local commitment and support will also be necessary. Local assistance will be needed primarily from the jurisdictions. Support from many other local institutions will also be needed to enforce the institutional controls.

Table 4.1 Summary of Institutional Control Alternatives

Alternative	Effectiveness	Implementation	Initial Cost	Annual Cost
Access Control				
Fencing	Not Effective	Not recommended	ND	ND
Signage	Uncertain Effectiveness	Recommended study	ND	ND
Land Use Restrictions & Regulatory Control	Very Effective	Changes recommended		
Notice				
Deed Notification	Very Effective	Not recommended	ND	ND
At Property Transfer & At Permitting	Very Effective	Recommended**	\$15,500	\$5,000
Tax Bills	Effective	Recommended	Minimal	Minimal
Reverse 911	Effective	Recommended	Shared Cost	None
Printed Media				
Distribute existing fact sheet	Effective	Recommended	\$1,000	None
Brochures/Fact Sheets	Effective	Recommended	\$21,250	None
Newspaper Articles	Effective	Recommended	None	None
Information Packages to Officials	Somewhat Effective	Recommended distribution of fact sheet only	Included in production costs for the brochures/fact sheets	None
Visual Media				
Videotapes	Effective	Recommended	\$26,000	None
Television	Effective	Recommended		
Classroom Education	Effective	Recommended	\$5,000	\$3,000
Exhibits/Displays	Somewhat effective, but high maintenance	Not recommended	ND	ND
Internet Website	Somewhat effective.	Recommended	\$10,000	Minimal
Ad hoc Committee	Effective means of ensuring implementation of other alternatives	Recommended	\$2,000	\$1,000

ND = Not Determined

**Notice can be completed through building and subdivision development permitting.

Appendix A
Institutional Data Survey Forms

Appendix A Institutional Data Survey Form

All persons contacted at meetings, by telephone, and by mail were provided with the Former Camp Butner Survey Form included on the following pages. Some of the forms were completed by the individual interviewed and returned. Others were completed by Parsons utilizing the information provided during the interview.

Completed Institutional Data Survey Forms

5390 Triangle Parkway • Suite 100 • Norcross, Georgia 30092 • (770) 446-4900 • Fax: (770) 446-4910

June 7, 2001

Ms. Paula Murphy
Person County Planning & Zoning Department
20-A Court St.
Roxboro, NC 27573

Subject: Former Camp Butner Training Center
Butner, North Carolina
Institutional Analysis

Dear Ms. Murphy:

Parsons Engineering Science, Inc. is contracted by the Department of the Army, Huntsville Division, Corps of Engineers, to provide engineering services at the former Camp Butner Training Center, North Carolina. The enclosed survey will assist in the development of an Institutional Analysis Report, which supports alternative plans to reduce risks associated with ordnance removal action. Parsons has requested participation in the survey from government agencies in Durham, Granville, and Person counties, as well as the town of Butner.

Representatives from Parsons will be in the Camp Butner area to conduct interviews regarding the enclosed survey June 25-29, 2001. Please contact me at (678) 969-2411 if you have any questions. Thank you for your participation in this survey.

Sincerely,



Leigh Ann Valletti

Associate Environmental Scientist

PARSONS ENGINEERING SCIENCE, INC.

cc: Don Silkebakken P.E.
Project Manager

Former Camp Butner Training Center Institutional Analysis

The purpose of this inquiry is to determine the organizations that will have ownership, jurisdiction, or other impact on the proposed reuse of the former Camp Butner Training Center. This information will be utilized in the preparation of recommendations for institutional controls for the proposed reuse. Not all of the questions may apply to you and your organization.

Your participation in this interview is appreciated.

1. Name of Respondent: Paula Murphy

Title: Planning Director

2. Name and address of organization: Person County Planning and Zoning

20A Court Street Roxboro, NC 27573

3. Type of organization (check one)

- | | | |
|--|--|--|
| <input type="checkbox"/> Private Business | <input type="checkbox"/> Special District | Special Interest Group |
| <input type="checkbox"/> Federal Government | <input type="checkbox"/> Civic or Service Org. | <input type="checkbox"/> Environmental |
| <input type="checkbox"/> State Government | <input type="checkbox"/> Professional Society | <input type="checkbox"/> Recreation |
| <input checked="" type="checkbox"/> Local Government | | <input type="checkbox"/> Other (specify below) |

4. What is the overall purpose of this organization?
To Administer Zoning Ordinance, Subdivision Ordinance

5. What is the basis for the creation of your organization?

<input type="checkbox"/> Federal Law	<input type="checkbox"/> Public Charter
<input type="checkbox"/> State Law	<input type="checkbox"/> Special Act
<input type="checkbox"/> Local Law	<input type="checkbox"/> Private Charter
<input type="checkbox"/> Other (specify below)	

6. What is the jurisdictional level of the organization?

<input type="checkbox"/> National	<input checked="" type="checkbox"/> Person County	<input type="checkbox"/> Other (specify below)
<input type="checkbox"/> State of North Carolina	<input type="checkbox"/> Granville County	
<input type="checkbox"/> City of Butner	<input type="checkbox"/> Durham County	

7. What powers and/or authorities does your organization exercise?

- | | | |
|---------------------------------------|--|--|
| <input type="checkbox"/> Make Laws | <input type="checkbox"/> Purchase Property | <input type="checkbox"/> Receive Gifts |
| <input type="checkbox"/> Make Rules | <input type="checkbox"/> Condemn Land | <input checked="" type="checkbox"/> Land Use Control |
| <input type="checkbox"/> Make Policy | <input type="checkbox"/> Make Contracts | <input type="checkbox"/> Enforce laws |
| <input type="checkbox"/> Taxing Power | <input type="checkbox"/> Sell Bonds | <input type="checkbox"/> Other (specify below) |

8. What geographic area(s) is (are) served by the organization?

Person County

9. Does your organization have a concern or responsibility for public safety and related land management?

- Yes No

10. Which of the following categories of work best describe your organization's activities (more than one may be checked)?

- | | |
|---|--|
| <input checked="" type="checkbox"/> Regulation | <input checked="" type="checkbox"/> Advisory |
| <input type="checkbox"/> Finance | <input type="checkbox"/> Enforcement |
| <input type="checkbox"/> Operation of existing facilities | <input type="checkbox"/> Basic research |
| <input type="checkbox"/> Maintenance of existing facilities | <input type="checkbox"/> Legislative involvement |
| <input type="checkbox"/> Planning new facilities | <input type="checkbox"/> Public education |
| <input type="checkbox"/> Engineering and/or construction | <input type="checkbox"/> Resource use |

11. Which of the following subjects are important to the work of your organization?

- | | |
|---|---|
| <input type="checkbox"/> Public safety | <input checked="" type="checkbox"/> Control of land use |
| <input type="checkbox"/> Recreational use of water/land resources | <input type="checkbox"/> Environmental preservation |
| <input type="checkbox"/> Conservation of wildlife | <input type="checkbox"/> Other _____ |
| <input type="checkbox"/> Management of resources related to water | |

12. What organizations do you regularly contact during the course of work?

Department of Transportation, Building Inspections, Health Department

13. What specific regulations/rules dealing with public safety/management does your organization use?

- | | |
|--|--|
| <input checked="" type="checkbox"/> Federal laws/regulations | <input type="checkbox"/> Agency rules/policies |
| <input type="checkbox"/> Other sources | <input checked="" type="checkbox"/> State laws/regulations |

14. Does your organization have jurisdiction over other organizations?

- Yes No

15. If the answer to question 14 is yes, please list these organizations.

a. _____

b. _____

c. _____

16. Other Information:

Former Camp Butner Training Center Institutional Analysis

The purpose of this inquiry is to determine the organizations that will have ownership, jurisdiction, or other impact on the proposed reuse of the former Camp Butner Training Center. This information will be utilized in the preparation of recommendations for institutional controls for the proposed reuse. Not all of the questions may apply to you and your organization.

Your participation in this interview is appreciated.

1. Name of Respondent: Scott Phillips

Title: Director, Granville County Development Services

2. Name and address of organization: P.O. Box 1189, 122 Williamsboro Street
Oxford, NC 27565

3. Type of organization (check one)

- | | | |
|--|--|--|
| <input type="checkbox"/> Private Business | <input type="checkbox"/> Special District | Special Interest Group |
| <input type="checkbox"/> Federal Government | <input type="checkbox"/> Civic or Service Org. | <input type="checkbox"/> Environmental |
| <input type="checkbox"/> State Government | <input type="checkbox"/> Professional Society | <input type="checkbox"/> Recreation |
| <input checked="" type="checkbox"/> Local Government | | <input type="checkbox"/> Other (specify below) |

4. What is the overall purpose of this organization?

Requisite building construction and land use

5. What is the basis for the creation of your organization?

- | | |
|--|--|
| <input type="checkbox"/> Federal Law | <input type="checkbox"/> Public Charter |
| <input checked="" type="checkbox"/> State Law | <input type="checkbox"/> Special Act |
| <input checked="" type="checkbox"/> Local Law | <input type="checkbox"/> Private Charter |
| <input type="checkbox"/> Other (specify below) | |

6. What is the jurisdictional level of the organization?

- | | | |
|--|--|--|
| <input type="checkbox"/> National | <input type="checkbox"/> Person County | <input type="checkbox"/> Other (specify below) |
| <input type="checkbox"/> State of North Carolina | <input checked="" type="checkbox"/> Granville County | |
| <input type="checkbox"/> City of Butner | <input type="checkbox"/> Durham County | |

7. What powers and/or authorities does your organization exercise?

- | | | |
|---------------------------------------|--|--|
| <input type="checkbox"/> Make Laws | <input type="checkbox"/> Purchase Property | <input type="checkbox"/> Receive Gifts |
| <input type="checkbox"/> Make Rules | <input type="checkbox"/> Condemn Land | <input checked="" type="checkbox"/> Land Use Control |
| <input type="checkbox"/> Make Policy | <input type="checkbox"/> Make Contracts | <input checked="" type="checkbox"/> Enforce laws |
| <input type="checkbox"/> Taxing Power | <input type="checkbox"/> Sell Bonds | <input type="checkbox"/> Other (specify below) |

8. What geographic area(s) is (are) served by the organization?
Granville County

9. Does your organization have a concern or responsibility for public safety and related land management?

- Yes No

10. Which of the following categories of work best describe your organization's activities (more than one may be checked)?

- | | |
|---|--|
| <input checked="" type="checkbox"/> Regulation | <input type="checkbox"/> Advisory |
| <input type="checkbox"/> Finance | <input checked="" type="checkbox"/> Enforcement |
| <input type="checkbox"/> Operation of existing facilities | <input type="checkbox"/> Basic research |
| <input type="checkbox"/> Maintenance of existing facilities | <input type="checkbox"/> Legislative involvement |
| <input checked="" type="checkbox"/> Planning new facilities | <input type="checkbox"/> Public education |
| <input checked="" type="checkbox"/> Engineering and/or construction | <input type="checkbox"/> Resource use |

11. Which of the following subjects are important to the work of your organization?

- | | |
|--|---|
| <input checked="" type="checkbox"/> Public safety | <input checked="" type="checkbox"/> Control of land use |
| <input type="checkbox"/> Recreational use of water/land resources | <input type="checkbox"/> Environmental preservation |
| <input type="checkbox"/> Conservation of wildlife | <input type="checkbox"/> Other _____ |
| <input checked="" type="checkbox"/> Management of resources related to water | |

12. What organizations do you regularly contact during the course of work?

North Carolina Department of Insurance

13. What specific regulations/rules dealing with public safety/management does your organization use?

- | | |
|---|--|
| <input type="checkbox"/> Federal laws/regulations | <input type="checkbox"/> Agency rules/policies |
| <input checked="" type="checkbox"/> Other sources | <input checked="" type="checkbox"/> State laws/regulations |

14. Does your organization have jurisdiction over other organizations?

- Yes No

15. If the answer to question 14 is yes, please list these organizations.

a. _____

b. _____

c. _____

16. Other Information:

Former Camp Butner Training Center Institutional Analysis

The purpose of this inquiry is to determine the organizations that will have ownership, jurisdiction, or other impact on the proposed reuse of the former Camp Butner Training Center. This information will be utilized in the preparation of recommendations for institutional controls for the proposed reuse. Not all of the questions may apply to you and your organization.

Your participation in this interview is appreciated.

1. Name of Respondent: Rufus Sales

Title: Public Safety Director

2. Name and address of organization: Butner Public Safety

611 Central Ave. Butner, NC 27509

3. Type of organization (check one)

- | | | |
|--|--|--|
| <input type="checkbox"/> Private Business | <input type="checkbox"/> Special District | Special Interest Group |
| <input type="checkbox"/> Federal Government | <input type="checkbox"/> Civic or Service Org. | <input type="checkbox"/> Environmental |
| <input checked="" type="checkbox"/> State Government | <input type="checkbox"/> Professional Society | <input type="checkbox"/> Recreation |
| <input type="checkbox"/> Local Government | | <input type="checkbox"/> Other (specify below) |

4. What is the overall purpose of this organization?

Provide police and fire protection

5. What is the basis for the creation of your organization?

- | | |
|--|--|
| <input type="checkbox"/> Federal Law | <input type="checkbox"/> Public Charter |
| <input checked="" type="checkbox"/> State Law | <input type="checkbox"/> Special Act |
| <input type="checkbox"/> Local Law | <input type="checkbox"/> Private Charter |
| <input type="checkbox"/> Other (specify below) | |

6. What is the jurisdictional level of the organization?

- | | | |
|--|--|--|
| <input type="checkbox"/> National | <input type="checkbox"/> Person County | <input type="checkbox"/> Other (specify below) |
| <input type="checkbox"/> State of North Carolina | <input checked="" type="checkbox"/> Granville County | |
| <input type="checkbox"/> City of Butner | <input checked="" type="checkbox"/> Durham County | |

7. What powers and/or authorities does your organization exercise?

- | | | |
|---------------------------------------|--|--|
| <input type="checkbox"/> Make Laws | <input type="checkbox"/> Purchase Property | <input type="checkbox"/> Receive Gifts |
| <input type="checkbox"/> Make Rules | <input type="checkbox"/> Condemn Land | <input type="checkbox"/> Land Use Control |
| <input type="checkbox"/> Make Policy | <input type="checkbox"/> Make Contracts | <input checked="" type="checkbox"/> Enforce laws |
| <input type="checkbox"/> Taxing Power | <input type="checkbox"/> Sell Bonds | <input type="checkbox"/> Other (specify below) |

8. What geographic area(s) is (are) served by the organization?

Butner Community

9. Does your organization have a concern or responsibility for public safety and related land management?

- Yes No

10. Which of the following categories of work best describe your organization's activities (more than one may be checked)?

- | | |
|---|--|
| <input type="checkbox"/> Regulation | <input type="checkbox"/> Advisory |
| <input type="checkbox"/> Finance | <input checked="" type="checkbox"/> Enforcement |
| <input type="checkbox"/> Operation of existing facilities | <input type="checkbox"/> Basic research |
| <input type="checkbox"/> Maintenance of existing facilities | <input type="checkbox"/> Legislative involvement |
| <input type="checkbox"/> Planning new facilities | <input type="checkbox"/> Public education |
| <input type="checkbox"/> Engineering and/or construction | <input type="checkbox"/> Resource use |

11. Which of the following subjects are important to the work of your organization?

- | | |
|---|---|
| <input checked="" type="checkbox"/> Public safety | <input type="checkbox"/> Control of land use |
| <input type="checkbox"/> Recreational use of water/land resources | <input type="checkbox"/> Environmental preservation |
| <input type="checkbox"/> Conservation of wildlife | <input type="checkbox"/> Other _____ |
| <input type="checkbox"/> Management of resources related to water | |

12. What organizations do you regularly contact during the course of work?

Many

13. What specific regulations/rules dealing with public safety/management does your organization use?

- | | |
|--|--|
| <input checked="" type="checkbox"/> Federal laws/regulations | <input checked="" type="checkbox"/> Agency rules/policies |
| <input checked="" type="checkbox"/> Other sources | <input checked="" type="checkbox"/> State laws/regulations |

14. Does your organization have jurisdiction over other organizations?

- Yes No

15. If the answer to question 14 is yes, please list these organizations.

a. _____

b. _____

c. _____

16. Other Information:

Former Camp Butner Training Center Institutional Analysis

The purpose of this inquiry is to determine the organizations that will have ownership, jurisdiction, or other impact on the proposed reuse of the former Camp Butner Training Center. This information will be utilized in the preparation of recommendations for institutional controls for the proposed reuse. Not all of the questions may apply to you and your organization.

Your participation in this interview is appreciated.

1. Name of Respondent: David T. Smith

Title: Sheriff

2. Name and address of organization: Granville County Sheriff Department

143 Williamsboro Street Oxford, NC 27565

3. Type of organization (check one)

- | | | |
|--|--|--|
| <input type="checkbox"/> Private Business | <input type="checkbox"/> Special District | Special Interest Group |
| <input type="checkbox"/> Federal Government | <input type="checkbox"/> Civic or Service Org. | <input type="checkbox"/> Environmental |
| <input type="checkbox"/> State Government | <input type="checkbox"/> Professional Society | <input type="checkbox"/> Recreation |
| <input checked="" type="checkbox"/> Local Government | | <input type="checkbox"/> Other (specify below) |

4. What is the overall purpose of this organization?
Serve and protect citizens, serve criminal and civil papers, enforce laws of N.C.

5. What is the basis for the creation of your organization?

<input type="checkbox"/> Federal Law	<input type="checkbox"/> Public Charter
<input checked="" type="checkbox"/> State Law	<input type="checkbox"/> Special Act
<input checked="" type="checkbox"/> Local Law	<input type="checkbox"/> Private Charter
<input type="checkbox"/> Other (specify below)	

6. What is the jurisdictional level of the organization?

<input type="checkbox"/> National	<input type="checkbox"/> Person County	<input type="checkbox"/> Other (specify below)
<input type="checkbox"/> State of North Carolina	<input checked="" type="checkbox"/> Granville County	
<input type="checkbox"/> City of Butner	<input type="checkbox"/> Durham County	

7. What powers and/or authorities does your organization exercise?

- | | | |
|---------------------------------------|--|--|
| <input type="checkbox"/> Make Laws | <input type="checkbox"/> Purchase Property | <input type="checkbox"/> Receive Gifts |
| <input type="checkbox"/> Make Rules | <input type="checkbox"/> Condemn Land | <input type="checkbox"/> Land Use Control |
| <input type="checkbox"/> Make Policy | <input type="checkbox"/> Make Contracts | <input checked="" type="checkbox"/> Enforce laws |
| <input type="checkbox"/> Taxing Power | <input type="checkbox"/> Sell Bonds | <input type="checkbox"/> Other (specify below) |

8. What geographic area(s) is (are) served by the organization?

County and county property within the city

9. Does your organization have a concern or responsibility for public safety and related land management?

- Yes No

10. Which of the following categories of work best describe your organization's activities (more than one may be checked)?

- | | |
|---|--|
| <input type="checkbox"/> Regulation | <input type="checkbox"/> Advisory |
| <input type="checkbox"/> Finance | <input checked="" type="checkbox"/> Enforcement |
| <input type="checkbox"/> Operation of existing facilities | <input type="checkbox"/> Basic research |
| <input type="checkbox"/> Maintenance of existing facilities | <input type="checkbox"/> Legislative involvement |
| <input type="checkbox"/> Planning new facilities | <input type="checkbox"/> Public education |
| <input type="checkbox"/> Engineering and/or construction | <input type="checkbox"/> Resource use |

11. Which of the following subjects are important to the work of your organization?

- | | |
|---|---|
| <input checked="" type="checkbox"/> Public safety | <input type="checkbox"/> Control of land use |
| <input type="checkbox"/> Recreational use of water/land resources | <input type="checkbox"/> Environmental preservation |
| <input type="checkbox"/> Conservation of wildlife | <input type="checkbox"/> Other _____ |
| <input type="checkbox"/> Management of resources related to water | |

12. What organizations do you regularly contact during the course of work?

Clerk of Court, Magistrate, other L.E. agencies, 911 center

13. What specific regulations/rules dealing with public safety/management does your organization use?

- | | |
|---|--|
| <input type="checkbox"/> Federal laws/regulations | <input checked="" type="checkbox"/> Agency rules/policies |
| <input type="checkbox"/> Other sources | <input checked="" type="checkbox"/> State laws/regulations |

14. Does your organization have jurisdiction over other organizations?

- Yes No

15. If the answer to question 14 is yes, please list these organizations.

a. _____

b. _____

c. _____

16. Other Information:

Former Camp Butner Training Center Institutional Analysis

The purpose of this inquiry is to determine the organizations that will have ownership, jurisdiction, or other impact on the proposed reuse of the former Camp Butner Training Center. This information will be utilized in the preparation of recommendations for institutional controls for the proposed reuse. Not all of the questions may apply to you and your organization.

Your participation in this interview is appreciated.

1. Name of Respondent: Ernest Thompson

Title: Assistant Superintendent

2. Name and address of organization: Granville County Schools

3. Type of organization (check one)

- | | | |
|--|--|--|
| <input type="checkbox"/> Private Business | <input type="checkbox"/> Special District | Special Interest Group |
| <input type="checkbox"/> Federal Government | <input type="checkbox"/> Civic or Service Org. | <input type="checkbox"/> Environmental |
| <input checked="" type="checkbox"/> State Government | <input type="checkbox"/> Professional Society | <input type="checkbox"/> Recreation |
| <input type="checkbox"/> Local Government | | <input type="checkbox"/> Other (specify below) |

4. What is the overall purpose of this organization?

5. What is the basis for the creation of your organization?

<input type="checkbox"/> Federal Law	<input type="checkbox"/> Public Charter
<input checked="" type="checkbox"/> State Law	<input type="checkbox"/> Special Act
<input checked="" type="checkbox"/> Local Law	<input type="checkbox"/> Private Charter
<input type="checkbox"/> Other (specify below)	

6. What is the jurisdictional level of the organization?

<input type="checkbox"/> National	<input type="checkbox"/> Person County	<input type="checkbox"/> Other (specify below)
<input type="checkbox"/> State of North Carolina	<input checked="" type="checkbox"/> Granville County	
<input type="checkbox"/> City of Butner	<input type="checkbox"/> Durham County	

7. What powers and/or authorities does your organization exercise?

- | | | |
|---------------------------------------|--|---|
| <input type="checkbox"/> Make Laws | <input type="checkbox"/> Purchase Property | <input type="checkbox"/> Receive Gifts |
| <input type="checkbox"/> Make Rules | <input type="checkbox"/> Condemn Land | <input type="checkbox"/> Land Use Control |
| <input type="checkbox"/> Make Policy | <input type="checkbox"/> Make Contracts | <input type="checkbox"/> Enforce laws |
| <input type="checkbox"/> Taxing Power | <input type="checkbox"/> Sell Bonds | <input checked="" type="checkbox"/> Other (specify below) |
-

8. What geographic area(s) is (are) served by the organization?

9. Does your organization have a concern or responsibility for public safety and related land management?

- Yes No

10. Which of the following categories of work best describe your organization's activities (more than one may be checked)?

- | | |
|---|--|
| <input type="checkbox"/> Regulation | <input type="checkbox"/> Advisory |
| <input type="checkbox"/> Finance | <input type="checkbox"/> Enforcement |
| <input type="checkbox"/> Operation of existing facilities | <input type="checkbox"/> Basic research |
| <input type="checkbox"/> Maintenance of existing facilities | <input type="checkbox"/> Legislative involvement |
| <input type="checkbox"/> Planning new facilities | <input checked="" type="checkbox"/> Public education |
| <input type="checkbox"/> Engineering and/or construction | <input type="checkbox"/> Resource use |

11. Which of the following subjects are important to the work of your organization?

- | | |
|--|--|
| <input checked="" type="checkbox"/> Public safety | <input type="checkbox"/> Control of land use |
| <input checked="" type="checkbox"/> Recreational use of water/land resources | <input checked="" type="checkbox"/> Environmental preservation |
| <input type="checkbox"/> Conservation of wildlife | <input type="checkbox"/> Other _____ |
| <input type="checkbox"/> Management of resources related to water | |

12. What organizations do you regularly contact during the course of work?

13. What specific regulations/rules dealing with public safety/management does your organization use?

- | | |
|--|---|
| <input checked="" type="checkbox"/> Federal laws/regulations | <input type="checkbox"/> Agency rules/policies |
| <input type="checkbox"/> Other sources | <input type="checkbox"/> State laws/regulations |

14. Does your organization have jurisdiction over other organizations?

- Yes No

15. If the answer to question 14 is yes, please list these organizations.

a. _____

b. _____

c. _____

16. Other Information:

Former Camp Butner Training Center Institutional Analysis

The purpose of this inquiry is to determine the organizations that will have ownership, jurisdiction, or other impact on the proposed reuse of the former Camp Butner Training Center. This information will be utilized in the preparation of recommendations for institutional controls for the proposed reuse. Not all of the questions may apply to you and your organization.

Your participation in this interview is appreciated.

1. Name of Respondent: T. Dean Askew

Title: Superintendent

2. Name and address of organization: Butner Beef Cattlefield Lab

8800 Cassam Road Bahama, NC 27503

3. Type of organization (check one)

- | | | |
|--|--|--|
| <input type="checkbox"/> Private Business | <input type="checkbox"/> Special District | Special Interest Group |
| <input type="checkbox"/> Federal Government | <input type="checkbox"/> Civic or Service Org. | <input type="checkbox"/> Environmental |
| <input checked="" type="checkbox"/> State Government | <input type="checkbox"/> Professional Society | <input type="checkbox"/> Recreation |
| <input type="checkbox"/> Local Government | | <input type="checkbox"/> Other (specify below) |

4. What is the overall purpose of this organization?
Field Research with Beef Cattle

5. What is the basis for the creation of your organization?

<input type="checkbox"/> Federal Law	<input type="checkbox"/> Public Charter
<input type="checkbox"/> State Law	<input type="checkbox"/> Special Act
<input type="checkbox"/> Local Law	<input type="checkbox"/> Private Charter
<input checked="" type="checkbox"/> Other (specify below)	

NCSU

6. What is the jurisdictional level of the organization?

<input type="checkbox"/> National	<input type="checkbox"/> Person County	<input type="checkbox"/> Other (specify below)
<input checked="" type="checkbox"/> State of North Carolina	<input checked="" type="checkbox"/> Granville County	
<input type="checkbox"/> City of Butner	<input checked="" type="checkbox"/> Durham County	

7. What powers and/or authorities does your organization exercise?

- | | | |
|---------------------------------------|--|--|
| <input type="checkbox"/> Make Laws | <input type="checkbox"/> Purchase Property | <input type="checkbox"/> Receive Gifts |
| <input type="checkbox"/> Make Rules | <input type="checkbox"/> Condemn Land | <input checked="" type="checkbox"/> Land Use Control |
| <input type="checkbox"/> Make Policy | <input type="checkbox"/> Make Contracts | <input type="checkbox"/> Enforce laws |
| <input type="checkbox"/> Taxing Power | <input type="checkbox"/> Sell Bonds | <input type="checkbox"/> Other (specify below) |

8. What geographic area(s) is (are) served by the organization?

9. Does your organization have a concern or responsibility for public safety and related land management?

- Yes No

10. Which of the following categories of work best describe your organization's activities (more than one may be checked)?

- | | |
|---|--|
| <input type="checkbox"/> Regulation | <input type="checkbox"/> Advisory |
| <input type="checkbox"/> Finance | <input type="checkbox"/> Enforcement |
| <input type="checkbox"/> Operation of existing facilities | <input checked="" type="checkbox"/> Basic research |
| <input type="checkbox"/> Maintenance of existing facilities | <input type="checkbox"/> Legislative involvement |
| <input type="checkbox"/> Planning new facilities | <input type="checkbox"/> Public education |
| <input type="checkbox"/> Engineering and/or construction | <input type="checkbox"/> Resource use |

11. Which of the following subjects are important to the work of your organization?

- | | |
|---|---|
| <input type="checkbox"/> Public safety | <input checked="" type="checkbox"/> Control of land use |
| <input type="checkbox"/> Recreational use of water/land resources | <input type="checkbox"/> Environmental preservation |
| <input type="checkbox"/> Conservation of wildlife | <input type="checkbox"/> Other _____ |
| <input type="checkbox"/> Management of resources related to water | |

12. What organizations do you regularly contact during the course of work?

NCSU

13. What specific regulations/rules dealing with public safety/management does your organization use?

- | | |
|---|--|
| <input type="checkbox"/> Federal laws/regulations | <input checked="" type="checkbox"/> Agency rules/policies |
| <input type="checkbox"/> Other sources | <input checked="" type="checkbox"/> State laws/regulations |

14. Does your organization have jurisdiction over other organizations?

- Yes No

15. If the answer to question 14 is yes, please list these organizations.

a. _____

b. _____

c. _____

16. Other Information:

Former Camp Butner Training Center Institutional Analysis

The purpose of this inquiry is to determine the organizations that will have ownership, jurisdiction, or other impact on the proposed reuse of the former Camp Butner Training Center. This information will be utilized in the preparation of recommendations for institutional controls for the proposed reuse. Not all of the questions may apply to you and your organization.

Your participation in this interview is appreciated.

1. Name of Respondent: Wes Crabtree

Title: Chief Deputy

2. Name and address of organization: Durham County Sheriff's Office

P.O. Box 170 Durham, NC

3. Type of organization (check one)

- | | | |
|--|--|--|
| <input type="checkbox"/> Private Business | <input type="checkbox"/> Special District | Special Interest Group |
| <input type="checkbox"/> Federal Government | <input type="checkbox"/> Civic or Service Org. | <input type="checkbox"/> Environmental |
| <input type="checkbox"/> State Government | <input type="checkbox"/> Professional Society | <input type="checkbox"/> Recreation |
| <input checked="" type="checkbox"/> Local Government | | <input type="checkbox"/> Other (specify below) |

4. What is the overall purpose of this organization?
Law Enforcement

5. What is the basis for the creation of your organization?

<input type="checkbox"/> Federal Law	<input type="checkbox"/> Public Charter
<input checked="" type="checkbox"/> State Law	<input type="checkbox"/> Special Act
<input type="checkbox"/> Local Law	<input type="checkbox"/> Private Charter
<input type="checkbox"/> Other (specify below)	

6. What is the jurisdictional level of the organization?

<input type="checkbox"/> National	<input type="checkbox"/> Person County	<input type="checkbox"/> Other (specify below)
<input type="checkbox"/> State of North Carolina	<input type="checkbox"/> Granville County	
<input type="checkbox"/> City of Butner	<input checked="" type="checkbox"/> Durham County	

7. What powers and/or authorities does your organization exercise?

- Make Laws
- Make Rules
- Make Policy
- Taxing Power
- Purchase Property
- Condemn Land
- Make Contracts
- Sell Bonds
- Receive Gifts
- Land Use Control
- Enforce laws
- Other (specify below)

8. What geographic area(s) is (are) served by the organization?

Durham County

9. Does your organization have a concern or responsibility for public safety and related land management?

- Yes
- No

10. Which of the following categories of work best describe your organization's activities (more than one may be checked)?

- Regulation
- Finance
- Operation of existing facilities
- Maintenance of existing facilities
- Planning new facilities
- Engineering and/or construction
- Advisory
- Enforcement
- Basic research
- Legislative involvement
- Public education
- Resource use

11. Which of the following subjects are important to the work of your organization?

- Public safety
- Recreational use of water/land resources
- Conservation of wildlife
- Management of resources related to water
- Control of land use
- Environmental preservation
- Other _____

12. What organizations do you regularly contact during the course of work?

13. What specific regulations/rules dealing with public safety/management does your organization use?

- Federal laws/regulations
- Other sources
- Agency rules/policies
- State laws/regulations

14. Does your organization have jurisdiction over other organizations?

- Yes
- No

15. If the answer to question 14 is yes, please list these organizations.

a. _____

b. _____

c. _____

16. Other Information:

Former Camp Butner Training Center Institutional Analysis

The purpose of this inquiry is to determine the organizations that will have ownership, jurisdiction, or other impact on the proposed reuse of the former Camp Butner Training Center. This information will be utilized in the preparation of recommendations for institutional controls for the proposed reuse. Not all of the questions may apply to you and your organization.

Your participation in this interview is appreciated.

1. Name of Respondent: Scott Elliott

Title: Business Officer

2. Name and address of organization: Murdoch Center

1600 East C Street Butner, NC 27509

3. Type of organization (check one)

- | | | |
|--|--|--|
| <input type="checkbox"/> Private Business | <input type="checkbox"/> Special District | Special Interest Group |
| <input type="checkbox"/> Federal Government | <input type="checkbox"/> Civic or Service Org. | <input type="checkbox"/> Environmental |
| <input checked="" type="checkbox"/> State Government | <input type="checkbox"/> Professional Society | <input type="checkbox"/> Recreation |
| <input type="checkbox"/> Local Government | | <input type="checkbox"/> Other (specify below) |

4. What is the overall purpose of this organization?
Residential and habilitative services for adults with mental retardation

5. What is the basis for the creation of your organization?

<input type="checkbox"/> Federal Law	<input type="checkbox"/> Public Charter
<input checked="" type="checkbox"/> State Law	<input type="checkbox"/> Special Act
<input type="checkbox"/> Local Law	<input type="checkbox"/> Private Charter
<input type="checkbox"/> Other (specify below)	

6. What is the jurisdictional level of the organization?

<input type="checkbox"/> National	<input type="checkbox"/> Person County	<input type="checkbox"/> Other (specify below)
<input checked="" type="checkbox"/> State of North Carolina	<input type="checkbox"/> Granville County	
<input type="checkbox"/> City of Butner	<input type="checkbox"/> Durham County	

7. What powers and/or authorities does your organization exercise?

- | | | |
|--|---|---|
| <input type="checkbox"/> Make Laws | <input checked="" type="checkbox"/> Purchase Property | <input checked="" type="checkbox"/> Receive Gifts |
| <input checked="" type="checkbox"/> Make Rules | <input type="checkbox"/> Condemn Land | <input type="checkbox"/> Land Use Control |
| <input type="checkbox"/> Make Policy | <input checked="" type="checkbox"/> Make Contracts | <input type="checkbox"/> Enforce laws |
| <input type="checkbox"/> Taxing Power | <input type="checkbox"/> Sell Bonds | <input type="checkbox"/> Other (specify below) |
-

8. What geographic area(s) is (are) served by the organization?
North Central DD Region

9. Does your organization have a concern or responsibility for public safety and related land management?

- Yes No

10. Which of the following categories of work best describe your organization's activities (more than one may be checked)?

- | | |
|--|--|
| <input type="checkbox"/> Regulation | <input type="checkbox"/> Advisory |
| <input type="checkbox"/> Finance | <input type="checkbox"/> Enforcement |
| <input checked="" type="checkbox"/> Operation of existing facilities | <input type="checkbox"/> Basic research |
| <input checked="" type="checkbox"/> Maintenance of existing facilities | <input type="checkbox"/> Legislative involvement |
| <input type="checkbox"/> Planning new facilities | <input type="checkbox"/> Public education |
| <input checked="" type="checkbox"/> Engineering and/or construction | <input type="checkbox"/> Resource use |

11. Which of the following subjects are important to the work of your organization?

- | | |
|---|---|
| <input checked="" type="checkbox"/> Public safety | <input type="checkbox"/> Control of land use |
| <input type="checkbox"/> Recreational use of water/land resources | <input type="checkbox"/> Environmental preservation |
| <input type="checkbox"/> Conservation of wildlife | <input type="checkbox"/> Other _____ |
| <input type="checkbox"/> Management of resources related to water | |

12. What organizations do you regularly contact during the course of work?

13. What specific regulations/rules dealing with public safety/management does your organization use?

- | | |
|---|--|
| <input type="checkbox"/> Federal laws/regulations | <input type="checkbox"/> Agency rules/policies |
| <input type="checkbox"/> Other sources | <input checked="" type="checkbox"/> State laws/regulations |

14. Does your organization have jurisdiction over other organizations?

- Yes No

15. If the answer to question 14 is yes, please list these organizations.

a. _____

b. _____

c. _____

16. Other Information:

Former Camp Butner Training Center

Institutional Analysis

The purpose of this inquiry is to determine the organizations that will have ownership, jurisdiction, or other impact on the proposed reuse of the former Camp Butner Training Center. This information will be utilized in the preparation of recommendations for institutional controls for the proposed reuse. Not all of the questions may apply to you and your organization.

Your participation in this interview is appreciated.

1. Name of Respondent: Reid Evans

Title: Superintendent

2. Name and address of organization: Umstead Farm Unit, NCOATCS

2652 Old 75 Butner, NC 27509

3. Type of organization (check one)

- | | | |
|--|--|--|
| <input type="checkbox"/> Private Business | <input type="checkbox"/> Special District | Special Interest Group |
| <input type="checkbox"/> Federal Government | <input type="checkbox"/> Civic or Service Org. | <input type="checkbox"/> Environmental |
| <input checked="" type="checkbox"/> State Government | <input type="checkbox"/> Professional Society | <input type="checkbox"/> Recreation |
| <input type="checkbox"/> Local Government | | <input type="checkbox"/> Other (specify below) |

4. What is the overall purpose of this organization?
Agricultural Research (Dairy)

5. What is the basis for the creation of your organization?

<input type="checkbox"/> Federal Law	<input type="checkbox"/> Public Charter
<input checked="" type="checkbox"/> State Law	<input type="checkbox"/> Special Act
<input type="checkbox"/> Local Law	<input type="checkbox"/> Private Charter
<input type="checkbox"/> Other (specify below)	

6. What is the jurisdictional level of the organization?

<input type="checkbox"/> National	<input type="checkbox"/> Person County	<input type="checkbox"/> Other (specify below)
<input checked="" type="checkbox"/> State of North Carolina	<input type="checkbox"/> Granville County	
<input type="checkbox"/> City of Butner	<input type="checkbox"/> Durham County	

7. What powers and/or authorities does your organization exercise?

- Make Laws
- Make Rules
- Make Policy
- Taxing Power
- Purchase Property
- Condemn Land
- Make Contracts
- Sell Bonds
- Receive Gifts
- Land Use Control
- Enforce laws
- Other (specify below)

8. What geographic area(s) is (are) served by the organization?

18 research stations serve the State of North Carolina

9. Does your organization have a concern or responsibility for public safety and related land management?

- Yes
- No

10. Which of the following categories of work best describe your organization's activities (more than one may be checked)?

- Regulation
- Finance
- Operation of existing facilities
- Maintenance of existing facilities
- Planning new facilities
- Engineering and/or construction
- Advisory
- Enforcement
- Basic research
- Legislative involvement
- Public education
- Resource use

11. Which of the following subjects are important to the work of your organization?

- Public safety
- Recreational use of water/land resources
- Conservation of wildlife
- Management of resources related to water
- Control of land use
- Environmental preservation
- Other _____

12. What organizations do you regularly contact during the course of work?

Wildlife Commission

13. What specific regulations/rules dealing with public safety/management does your organization use?

- Federal laws/regulations
- Other sources
- Agency rules/policies
- State laws/regulations

14. Does your organization have jurisdiction over other organizations?

- Yes
- No

15. If the answer to question 14 is yes, please list these organizations.

a. _____

b. _____

c. _____

16. Other Information:

Former Camp Butner Training Center Institutional Analysis

The purpose of this inquiry is to determine the organizations that will have ownership, jurisdiction, or other impact on the proposed reuse of the former Camp Butner Training Center. This information will be utilized in the preparation of recommendations for institutional controls for the proposed reuse. Not all of the questions may apply to you and your organization.

Your participation in this interview is appreciated.

1. Name of Respondent: Danny Faucelte

Title: Tax Administration

2. Name and address of organization: Granville County

3. Type of organization (check one)

- | | | |
|--|--|--|
| <input type="checkbox"/> Private Business | <input type="checkbox"/> Special District | Special Interest Group |
| <input type="checkbox"/> Federal Government | <input type="checkbox"/> Civic or Service Org. | <input type="checkbox"/> Environmental |
| <input type="checkbox"/> State Government | <input type="checkbox"/> Professional Society | <input type="checkbox"/> Recreation |
| <input checked="" type="checkbox"/> Local Government | | <input type="checkbox"/> Other (specify below) |

4. What is the overall purpose of this organization?
To assess and collect tax

5. What is the basis for the creation of your organization?

<input type="checkbox"/> Federal Law	<input type="checkbox"/> Public Charter
<input type="checkbox"/> State Law	<input type="checkbox"/> Special Act
<input checked="" type="checkbox"/> Local Law	<input type="checkbox"/> Private Charter
<input type="checkbox"/> Other (specify below)	

6. What is the jurisdictional level of the organization?

<input type="checkbox"/> National	<input type="checkbox"/> Person County	<input type="checkbox"/> Other (specify below)
<input type="checkbox"/> State of North Carolina	<input checked="" type="checkbox"/> Granville County	
<input type="checkbox"/> City of Butner	<input type="checkbox"/> Durham County	

7. What powers and/or authorities does your organization exercise?

- | | | |
|--|--|--|
| <input type="checkbox"/> Make Laws | <input type="checkbox"/> Purchase Property | <input type="checkbox"/> Receive Gifts |
| <input type="checkbox"/> Make Rules | <input type="checkbox"/> Condemn Land | <input type="checkbox"/> Land Use Control |
| <input type="checkbox"/> Make Policy | <input type="checkbox"/> Make Contracts | <input type="checkbox"/> Enforce laws |
| <input checked="" type="checkbox"/> Taxing Power | <input type="checkbox"/> Sell Bonds | <input type="checkbox"/> Other (specify below) |

8. What geographic area(s) is (are) served by the organization?

Granville County

9. Does your organization have a concern or responsibility for public safety and related land management?

- Yes No

10. Which of the following categories of work best describe your organization's activities (more than one may be checked)?

- | | |
|---|--|
| <input type="checkbox"/> Regulation | <input type="checkbox"/> Advisory |
| <input type="checkbox"/> Finance | <input type="checkbox"/> Enforcement |
| <input type="checkbox"/> Operation of existing facilities | <input type="checkbox"/> Basic research |
| <input type="checkbox"/> Maintenance of existing facilities | <input type="checkbox"/> Legislative involvement |
| <input type="checkbox"/> Planning new facilities | <input type="checkbox"/> Public education |
| <input type="checkbox"/> Engineering and/or construction | <input type="checkbox"/> Resource use |

11. Which of the following subjects are important to the work of your organization?

- | | |
|---|---|
| <input type="checkbox"/> Public safety | <input type="checkbox"/> Control of land use |
| <input type="checkbox"/> Recreational use of water/land resources | <input type="checkbox"/> Environmental preservation |
| <input type="checkbox"/> Conservation of wildlife | <input checked="" type="checkbox"/> Other <u>Assessment and Collection of Taxes</u> |
| <input type="checkbox"/> Management of resources related to water | |

12. What organizations do you regularly contact during the course of work?

NCAAO – NCTCA – NCDR - IOG

13. What specific regulations/rules dealing with public safety/management does your organization use?

- | | |
|---|--|
| <input type="checkbox"/> Federal laws/regulations | <input type="checkbox"/> Agency rules/policies |
| <input type="checkbox"/> Other sources | <input checked="" type="checkbox"/> State laws/regulations |

14. Does your organization have jurisdiction over other organizations?

- Yes No

15. If the answer to question 14 is yes, please list these organizations.

a. _____

b. _____

c. _____

16. Other Information:

Former Camp Butner Training Center Institutional Analysis

The purpose of this inquiry is to determine the organizations that will have ownership, jurisdiction, or other impact on the proposed reuse of the former Camp Butner Training Center. This information will be utilized in the preparation of recommendations for institutional controls for the proposed reuse. Not all of the questions may apply to you and your organization.

Your participation in this interview is appreciated.

1. Name of Respondent: Russell Jones

Title: Tax Administrator

2. Name and address of organization: Person County Tax

P. O. Box 1116 Roxboro, NC 27573

3. Type of organization (check one)

- | | | |
|--|--|--|
| <input type="checkbox"/> Private Business | <input type="checkbox"/> Special District | Special Interest Group |
| <input type="checkbox"/> Federal Government | <input type="checkbox"/> Civic or Service Org. | <input type="checkbox"/> Environmental |
| <input type="checkbox"/> State Government | <input type="checkbox"/> Professional Society | <input type="checkbox"/> Recreation |
| <input checked="" type="checkbox"/> Local Government | | <input type="checkbox"/> Other (specify below) |

4. What is the overall purpose of this organization?
Property Tax

5. What is the basis for the creation of your organization?

<input type="checkbox"/> Federal Law	<input type="checkbox"/> Public Charter
<input checked="" type="checkbox"/> State Law	<input type="checkbox"/> Special Act
<input type="checkbox"/> Local Law	<input type="checkbox"/> Private Charter
<input type="checkbox"/> Other (specify below)	

6. What is the jurisdictional level of the organization?

<input type="checkbox"/> National	<input checked="" type="checkbox"/> Person County	<input type="checkbox"/> Other (specify below)
<input type="checkbox"/> State of North Carolina	<input type="checkbox"/> Granville County	
<input type="checkbox"/> City of Butner	<input type="checkbox"/> Durham County	

7. What powers and/or authorities does your organization exercise?

- | | | |
|--|--|--|
| <input type="checkbox"/> Make Laws | <input type="checkbox"/> Purchase Property | <input type="checkbox"/> Receive Gifts |
| <input type="checkbox"/> Make Rules | <input type="checkbox"/> Condemn Land | <input type="checkbox"/> Land Use Control |
| <input type="checkbox"/> Make Policy | <input type="checkbox"/> Make Contracts | <input type="checkbox"/> Enforce laws |
| <input checked="" type="checkbox"/> Taxing Power | <input type="checkbox"/> Sell Bonds | <input type="checkbox"/> Other (specify below) |

8. What geographic area(s) is (are) served by the organization?

Person County Roxboro

9. Does your organization have a concern or responsibility for public safety and related land management?

- Yes No

10. Which of the following categories of work best describe your organization's activities (more than one may be checked)?

- | | |
|---|--|
| <input type="checkbox"/> Regulation | <input type="checkbox"/> Advisory |
| <input checked="" type="checkbox"/> Finance | <input type="checkbox"/> Enforcement |
| <input type="checkbox"/> Operation of existing facilities | <input type="checkbox"/> Basic research |
| <input type="checkbox"/> Maintenance of existing facilities | <input type="checkbox"/> Legislative involvement |
| <input type="checkbox"/> Planning new facilities | <input type="checkbox"/> Public education |
| <input type="checkbox"/> Engineering and/or construction | <input type="checkbox"/> Resource use |

11. Which of the following subjects are important to the work of your organization?

- | | |
|---|---|
| <input type="checkbox"/> Public safety | <input type="checkbox"/> Control of land use |
| <input type="checkbox"/> Recreational use of water/land resources | <input type="checkbox"/> Environmental preservation |
| <input type="checkbox"/> Conservation of wildlife | <input type="checkbox"/> Other _____ |
| <input type="checkbox"/> Management of resources related to water | |

12. What organizations do you regularly contact during the course of work?

13. What specific regulations/rules dealing with public safety/management does your organization use?

- | | |
|---|---|
| <input type="checkbox"/> Federal laws/regulations | <input type="checkbox"/> Agency rules/policies |
| <input type="checkbox"/> Other sources | <input type="checkbox"/> State laws/regulations |

14. Does your organization have jurisdiction over other organizations?

- Yes No

15. If the answer to question 14 is yes, please list these organizations.

a. _____

b. _____

c. _____

16. Other Information:

Former Camp Butner Training Center Institutional Analysis

The purpose of this inquiry is to determine the organizations that will have ownership, jurisdiction, or other impact on the proposed reuse of the former Camp Butner Training Center. This information will be utilized in the preparation of recommendations for institutional controls for the proposed reuse. Not all of the questions may apply to you and your organization.

Your participation in this interview is appreciated.

1. Name of Respondent: Al Judd

Title: Hospital Engineer

2. Name and address of organization: John Umstead Hospital NC DHHS

3. Type of organization (check one)

- | | | |
|--|--|--|
| <input type="checkbox"/> Private Business | <input type="checkbox"/> Special District | Special Interest Group |
| <input type="checkbox"/> Federal Government | <input type="checkbox"/> Civic or Service Org. | <input type="checkbox"/> Environmental |
| <input checked="" type="checkbox"/> State Government | <input type="checkbox"/> Professional Society | <input type="checkbox"/> Recreation |
| <input type="checkbox"/> Local Government | | <input type="checkbox"/> Other (specify below) |

State Psychiatric Hospital

4. What is the overall purpose of this organization?

Treat people with mental illness

5. What is the basis for the creation of your organization?

- | | |
|--|--|
| <input type="checkbox"/> Federal Law | <input type="checkbox"/> Public Charter |
| <input checked="" type="checkbox"/> State Law | <input type="checkbox"/> Special Act |
| <input type="checkbox"/> Local Law | <input type="checkbox"/> Private Charter |
| <input type="checkbox"/> Other (specify below) | |

6. What is the jurisdictional level of the organization?

- | | | |
|---|---|--|
| <input type="checkbox"/> National | <input type="checkbox"/> Person County | <input type="checkbox"/> Other (specify below) |
| <input checked="" type="checkbox"/> State of North Carolina | <input type="checkbox"/> Granville County | |
| <input type="checkbox"/> City of Butner | <input type="checkbox"/> Durham County | |

7. What powers and/or authorities does your organization exercise?

- | | | |
|---|--|--|
| <input type="checkbox"/> Make Laws | <input type="checkbox"/> Purchase Property | <input type="checkbox"/> Receive Gifts |
| <input type="checkbox"/> Make Rules | <input type="checkbox"/> Condemn Land | <input type="checkbox"/> Land Use Control |
| <input checked="" type="checkbox"/> Make Policy | <input checked="" type="checkbox"/> Make Contracts | <input type="checkbox"/> Enforce laws |
| <input type="checkbox"/> Taxing Power | <input type="checkbox"/> Sell Bonds | <input type="checkbox"/> Other (specify below) |

8. What geographic area(s) is (are) served by the organization?

North Central NC

9. Does your organization have a concern or responsibility for public safety and related land management?

- Yes No

10. Which of the following categories of work best describe your organization's activities (more than one may be checked)?

- | | |
|--|--|
| <input type="checkbox"/> Regulation | <input type="checkbox"/> Advisory |
| <input type="checkbox"/> Finance | <input type="checkbox"/> Enforcement |
| <input checked="" type="checkbox"/> Operation of existing facilities | <input type="checkbox"/> Basic research |
| <input checked="" type="checkbox"/> Maintenance of existing facilities | <input type="checkbox"/> Legislative involvement |
| <input type="checkbox"/> Planning new facilities | <input type="checkbox"/> Public education |
| <input checked="" type="checkbox"/> Engineering and/or construction | <input type="checkbox"/> Resource use |

11. Which of the following subjects are important to the work of your organization?

- | | |
|---|---|
| <input checked="" type="checkbox"/> Public safety | <input type="checkbox"/> Control of land use |
| <input type="checkbox"/> Recreational use of water/land resources | <input type="checkbox"/> Environmental preservation |
| <input type="checkbox"/> Conservation of wildlife | <input type="checkbox"/> Other _____ |
| <input type="checkbox"/> Management of resources related to water | |

12. What organizations do you regularly contact during the course of work?

NC DHHS, State Construction Office

13. What specific regulations/rules dealing with public safety/management does your organization use?

- | | |
|--|--|
| <input checked="" type="checkbox"/> Federal laws/regulations | <input checked="" type="checkbox"/> Agency rules/policies |
| <input checked="" type="checkbox"/> Other sources | <input checked="" type="checkbox"/> State laws/regulations |

14. Does your organization have jurisdiction over other organizations?

- Yes No

15. If the answer to question 14 is yes, please list these organizations.

a. _____

b. _____

c. _____

16. Other Information:

7. What powers and/or authorities does your organization exercise?

- | | | |
|---------------------------------------|--|---|
| <input type="checkbox"/> Make Laws | <input type="checkbox"/> Purchase Property | <input checked="" type="checkbox"/> Receive Gifts |
| <input type="checkbox"/> Make Rules | <input type="checkbox"/> Condemn Land | <input type="checkbox"/> Land Use Control |
| <input type="checkbox"/> Make Policy | <input type="checkbox"/> Make Contracts | <input checked="" type="checkbox"/> Enforce laws |
| <input type="checkbox"/> Taxing Power | <input type="checkbox"/> Sell Bonds | <input type="checkbox"/> Other (specify below) |

8. What geographic area(s) is (are) served by the organization?
All areas within Granville County

9. Does your organization have a concern or responsibility for public safety and related land management?

- Yes No

10. Which of the following categories of work best describe your organization's activities (more than one may be checked)?

- | | |
|---|---|
| <input type="checkbox"/> Regulation | <input checked="" type="checkbox"/> Advisory |
| <input type="checkbox"/> Finance | <input checked="" type="checkbox"/> Enforcement |
| <input type="checkbox"/> Operation of existing facilities | <input checked="" type="checkbox"/> Basic research |
| <input type="checkbox"/> Maintenance of existing facilities | <input checked="" type="checkbox"/> Legislative involvement |
| <input type="checkbox"/> Planning new facilities | <input checked="" type="checkbox"/> Public education |
| <input type="checkbox"/> Engineering and/or construction | <input checked="" type="checkbox"/> Resource use |

11. Which of the following subjects are important to the work of your organization?

- | | |
|---|---|
| <input checked="" type="checkbox"/> Public safety | <input type="checkbox"/> Control of land use |
| <input type="checkbox"/> Recreational use of water/land resources | <input type="checkbox"/> Environmental preservation |
| <input type="checkbox"/> Conservation of wildlife | <input type="checkbox"/> Other _____ |
| <input type="checkbox"/> Management of resources related to water | |

12. What organizations do you regularly contact during the course of work?

Multiple agencies (public and private sector)

13. What specific regulations/rules dealing with public safety/management does your organization use?

- | | |
|--|--|
| <input checked="" type="checkbox"/> Federal laws/regulations | <input checked="" type="checkbox"/> Agency rules/policies |
| <input type="checkbox"/> Other sources | <input checked="" type="checkbox"/> State laws/regulations |

14. Does your organization have jurisdiction over other organizations?

- Yes No

15. If the answer to question 14 is yes, please list these organizations.

- a. _____
- b. _____
- c. _____

16. Other Information:

Former Camp Butner Training Center Institutional Analysis

The purpose of this inquiry is to determine the organizations that will have ownership, jurisdiction, or other impact on the proposed reuse of the former Camp Butner Training Center. This information will be utilized in the preparation of recommendations for institutional controls for the proposed reuse. Not all of the questions may apply to you and your organization.

Your participation in this interview is appreciated.

1. Name of Respondent: Brenda Long/Leon Hamlin

Title: Community Schools Coordinator/Administrative Assistant

2. Name and address of organization: Person County Schools

304 S. Morgan Street, Room 25 Roxboro, NC 27573

3. Type of organization (check one)

Private Business

Federal Government

State Government

Local Government

Special District

Civic or Service Org.

Professional Society

Special Interest Group

Environmental

Recreation

Other (specify below)

School System

4. What is the overall purpose of this organization?

Education

5. What is the basis for the creation of your organization?

Federal Law

State Law

Local Law

Other (specify below)

Public Charter

Special Act

Private Charter

6. What is the jurisdictional level of the organization?

National

State of North Carolina

City of Butner

Person County

Granville County

Durham County

Other (specify below)

7. What powers and/or authorities does your organization exercise?

- | | | |
|---------------------------------------|--|---|
| <input type="checkbox"/> Make Laws | <input type="checkbox"/> Purchase Property | <input type="checkbox"/> Receive Gifts |
| <input type="checkbox"/> Make Rules | <input type="checkbox"/> Condemn Land | <input type="checkbox"/> Land Use Control |
| <input type="checkbox"/> Make Policy | <input type="checkbox"/> Make Contracts | <input type="checkbox"/> Enforce laws |
| <input type="checkbox"/> Taxing Power | <input type="checkbox"/> Sell Bonds | <input checked="" type="checkbox"/> Other (specify below) |

Schools/Education

8. What geographic area(s) is (are) served by the organization?

Person County

9. Does your organization have a concern or responsibility for public safety and related land management?

- Yes No

10. Which of the following categories of work best describe your organization's activities (more than one may be checked)?

- | | |
|---|--|
| <input type="checkbox"/> Regulation | <input type="checkbox"/> Advisory |
| <input type="checkbox"/> Finance | <input type="checkbox"/> Enforcement |
| <input type="checkbox"/> Operation of existing facilities | <input type="checkbox"/> Basic research |
| <input type="checkbox"/> Maintenance of existing facilities | <input type="checkbox"/> Legislative involvement |
| <input type="checkbox"/> Planning new facilities | <input checked="" type="checkbox"/> Public education |
| <input type="checkbox"/> Engineering and/or construction | <input type="checkbox"/> Resource use |

11. Which of the following subjects are important to the work of your organization?

- | | |
|---|---|
| <input type="checkbox"/> Public safety | <input type="checkbox"/> Control of land use |
| <input type="checkbox"/> Recreational use of water/land resources | <input type="checkbox"/> Environmental preservation |
| <input type="checkbox"/> Conservation of wildlife | <input checked="" type="checkbox"/> Other <u>Educational Issues</u> |
| <input type="checkbox"/> Management of resources related to water | |

12. What organizations do you regularly contact during the course of work?

State Department of Public Instruction

13. What specific regulations/rules dealing with public safety/management does your organization use?

- | | |
|--|--|
| <input checked="" type="checkbox"/> Federal laws/regulations | <input checked="" type="checkbox"/> Agency rules/policies |
| <input type="checkbox"/> Other sources | <input checked="" type="checkbox"/> State laws/regulations |

14. Does your organization have jurisdiction over other organizations?

- Yes No

15. If the answer to question 14 is yes, please list these organizations.

a. _____

b. _____

c. _____

16. Other Information:

Former Camp Butner Training Center Institutional Analysis

The purpose of this inquiry is to determine the organizations that will have ownership, jurisdiction, or other impact on the proposed reuse of the former Camp Butner Training Center. This information will be utilized in the preparation of recommendations for institutional controls for the proposed reuse. Not all of the questions may apply to you and your organization.

Your participation in this interview is appreciated.

1. Name of Respondent: Thomas N. McGee

Title: Town Manager – Butner, NC

2. Name and address of organization: 205-C West East Street

Butner, NC 27509

3. Type of organization (check one)

- | | | |
|--|--|--|
| <input type="checkbox"/> Private Business | <input type="checkbox"/> Special District | Special Interest Group |
| <input type="checkbox"/> Federal Government | <input type="checkbox"/> Civic or Service Org. | <input type="checkbox"/> Environmental |
| <input checked="" type="checkbox"/> State Government | <input type="checkbox"/> Professional Society | <input type="checkbox"/> Recreation |
| <input type="checkbox"/> Local Government | | <input type="checkbox"/> Other (specify below) |

4. What is the overall purpose of this organization?
Operate the town of Butner for the State of North Carolina

5. What is the basis for the creation of your organization?

<input type="checkbox"/> Federal Law	<input type="checkbox"/> Public Charter
<input checked="" type="checkbox"/> State Law	<input checked="" type="checkbox"/> Special Act
<input type="checkbox"/> Local Law	<input type="checkbox"/> Private Charter
<input type="checkbox"/> Other (specify below)	

6. What is the jurisdictional level of the organization?

<input type="checkbox"/> National	<input type="checkbox"/> Person County	<input type="checkbox"/> Other (specify below)
<input type="checkbox"/> State of North Carolina	<input type="checkbox"/> Granville County	
<input checked="" type="checkbox"/> City of Butner	<input type="checkbox"/> Durham County	

7. What powers and/or authorities does your organization exercise?

- | | | |
|---------------------------------------|--|--|
| <input type="checkbox"/> Make Laws | <input type="checkbox"/> Purchase Property | <input type="checkbox"/> Receive Gifts |
| <input type="checkbox"/> Make Rules | <input type="checkbox"/> Condemn Land | <input checked="" type="checkbox"/> Land Use Control |
| <input type="checkbox"/> Make Policy | <input checked="" type="checkbox"/> Make Contracts | <input checked="" type="checkbox"/> Enforce laws |
| <input type="checkbox"/> Taxing Power | <input checked="" type="checkbox"/> Sell Bonds | <input type="checkbox"/> Other (specify below) |

8. What geographic area(s) is (are) served by the organization?
 +/- 18,000 acres owned by State of NC

9. Does your organization have a concern or responsibility for public safety and related land management?

- Yes No Not for public safety – we do manage land
 NC Dept. Crime Control and Public Safety resp. for police and fire

10. Which of the following categories of work best describe your organization's activities (more than one may be checked)?

- | | |
|--|---|
| <input type="checkbox"/> Regulation | <input checked="" type="checkbox"/> Advisory |
| <input type="checkbox"/> Finance | <input checked="" type="checkbox"/> Enforcement |
| <input checked="" type="checkbox"/> Operation of existing facilities | <input type="checkbox"/> Basic research |
| <input checked="" type="checkbox"/> Maintenance of existing facilities | <input checked="" type="checkbox"/> Legislative involvement |
| <input checked="" type="checkbox"/> Planning new facilities | <input checked="" type="checkbox"/> Public education |
| <input checked="" type="checkbox"/> Engineering and/or construction | <input checked="" type="checkbox"/> Resource use |

11. Which of the following subjects are important to the work of your organization?

- | | |
|--|---|
| <input type="checkbox"/> Public safety | <input checked="" type="checkbox"/> Control of land use |
| <input checked="" type="checkbox"/> Recreational use of water/land resources | <input checked="" type="checkbox"/> Environmental preservation |
| <input type="checkbox"/> Conservation of wildlife | <input checked="" type="checkbox"/> Other <u>Operation of Utilities</u> |
| <input checked="" type="checkbox"/> Management of resources related to water | |

12. What organizations do you regularly contact during the course of work?

Too many to list

13. What specific regulations/rules dealing with public safety/management does your organization use?

- | | |
|--|--|
| <input checked="" type="checkbox"/> Federal laws/regulations | <input checked="" type="checkbox"/> Agency rules/policies |
| <input type="checkbox"/> Other sources | <input checked="" type="checkbox"/> State laws/regulations |

14. Does your organization have jurisdiction over other organizations?

- Yes No

15. If the answer to question 14 is yes, please list these organizations.

a. _____

b. _____

c. _____

16. Other Information:

